November 15, 2017

Lacey Sanders
Fiscal Analyst
Alaska Legislative Finance Division
P.O. Box 113200
Juneau, AK 99811-3200

Dear Ms. Sanders:
Included below is the University of Alaska’s response concerning the FY2018 enacted legislative intent.

> It is the intent of the legislature that cuts or reallocations of unrestricted general funds to the University of Alaska Anchorage, University of Alaska Fairbanks and University of Alaska Southeast, on a percentage basis, not exceed cuts or reallocations of unrestricted general funds to the University of Alaska Statewide Administration. FY2018 Operating Budget (CCS HB 57)

Since FY2014, Statewide Administration’s unrestricted general fund has been reduced by 39.2%, while the University of Alaska Anchorage (14.6%), University of Alaska Fairbanks (10.4%) and University of Alaska Southeast (19.1%) have been reduced substantially less (see appendix). Over the last several years, UA Statewide Administration has made a conscious effort to substantially reduce system level expenditures and assume a leadership role for Strategic Pathways.

Strategic Pathways (SP) is UA’s framework for improving our service to the state and is the basis for many of the UA Statewide Administration reductions. SP is premised on the fact that each of our universities has unique strengths in meeting the state’s needs and the reality that each campus cannot be everything to everyone. UA is reviewing all of its major academic programs and administrative services for how we can create a more sustainable university with more diverse revenue sources—where we seek quality, access, and cost effectiveness while we grow in service to our state at this critical time in our history. Additional information related to SP can be found here [http://www.alaska.edu/pathways/](http://www.alaska.edu/pathways/)

If you have any questions or concerns, please feel free to contact me.

cc: Neil Steininger, Chief Budget Analyst State Office of Management & Budget