UNIVERSITY of ALASKA

Many Traditions One Alaska

Proposed

FY28 Capital Budget

UA Board of Regents
November 5-6, 2026

Approved by BOR 11.06.26

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University of Alaska
Proposed FY28 Capital Budget Summary
(in thousands of $)
Tier 1

MAU		Unrestr'd General Funds (UGF)	Univ. Rcpts (UAR)	Federal (FED)	Stat. Desig. Prog. Rcpts (SDPR)	Total Funds
Facilities Deferred Maintenance/Modernization						
UAA	Anchorage Campus	12,700.0				12,700.0
UAA	Community Campuses (Kodiak, PWS, MatSu & KPC)	4,300.0				4,300.0
UAF	Troth Yeddha' Campus and Community Technical College (CTC)	36,000.0				36,000.0
UAF	Community Campuses (Kuskokwim & Bristol Bay)	2,000.0				2,000.0
UAS	Juneau & Community Campuses (Ketchikan & Sitka)[1&2]	4,700.0				4,700.0
UASO	System Office	300.0				300.0
	Facilities Deferred Maintenance/Modernization	**60,000.0**	**0.0**	**0.0**	**0.0**	**60,000.0**
Student Housing[1]						
UAA	Residential Campus Expansion	32,400.0	21,600.0			54,000.0
UAF	Campus Housing Revitalization Phase 1: Graduate	35,000.0	30,000.0			65,000.0
	Student Housing Subtotal	**67,400.0**	**51,600.0**	**0.0**	**0.0**	**119,000.0**
Receipt Authority Projects						
UAA	Alaska Native Gathering Space (private fundraising and public agency grants)				4,800.0	4,800.0
UAS	Egan Library / Cyril George Indigenous Knowledge Center (private fundraising)				2,500.0	2,500.0
UAF	CTC Aviation Maintenance Training Facility Instructional Laboratory Build-Out (federal grant)			3,000.0		3,000.0
	Receipt Authority Projects	**0.0**	**0.0**	**3,000.0**	**7,300.0**	**10,300.0**
	Proposed FY28 Capital Budget Total	**127,400.0**	**51,600.0**	**3,000.0**	**7,300.0**	**189,300.0**

1. Deferred Maintenance list includes $1.37M for UAS phase I student housing projects.

2. FY27 Supplemental request will be submitted for the replacement of the Anderson Building Seawater System.

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FY28 Capital Budget Tier 1 Request Descriptions

Facilities Deferred Maintenance and Modernization
(UGF: $60,000.0, NGF: $0.0 Total: $60,000.0)
The University of Alaska (UA) is Alaska's system for higher education and a world leader in arctic and climate change research. UA is responsible for maintaining facilities and infrastructure across the state, with 397 facilities totaling 8.1 million gross square feet, an average age of 38 years, a replacement value of $7.7 billion, and a deferred maintenance/renewal & repurposing (DM/R&R) backlog of $1.8 billion.

Years of unfunded deferral of critical capital projects have increased the risk of building closures. There have been numerous unplanned closures causing significant hardship on student learning and research activities, as well as the associated lost productivity of university students, faculty/researchers, and staff. The ability to provide modern, safe, and functional facilities contributes to UA's ability to recruit, retain, and graduate Alaska's workforce. Priority projects at the universities include:

> UAA's top deferred maintenance requests center on critical infrastructure, life-safety, and public safety continuity across its main and community campuses.
>
> UAF's requests heavily emphasize resolving active building envelope failures and protecting specialized housing, academic, and research operations.
>
> UAS prioritizes targeted deferred maintenance projects focused on weatherization, structural integrity, energy efficiency, and facility resiliency.

Return on Investment:
Investing in UA's critical facilities maintenance projects delivers a strong return on investment by stabilizing core university operations, safeguarding students and public assets, and strengthening Alaska's economic and workforce pipeline. These projects reduce/avoid more costly emergency repairs, address critical life-safety vulnerabilities, and return essential academic/research spaces to full operational capacity.

Student Housing
(UGF: $67,400.0, UAR: $51,600.0, Total: $119,000.0)

UAA Residential Campus Expansion
(UGF: $32,400.0, UAR: $21,600.0, Total: $54,000.0)
In response to a growing demand for on-campus housing, the University of Alaska Anchorage proposes the construction of two new residence halls. UAA currently maintains a housing waitlist of up to 500 students, highlighting the urgent need for expanded capacity. This project, as currently envisioned, would construct two 200-room halls modeled after our existing residence facilities, ensuring continuity in design, functionality, and student experience. The demand reflects both a broader housing shortage in the Anchorage community and a renewed interest among students in experiencing a vibrant, residential college environment. Expanding on-campus housing is not only essential to meeting current student needs but also serves as a strategic investment in student recruitment and retention. Providing more students with access to safe, affordable, and community-oriented living options will enhance the overall student experience and strengthen UAA's competitive position in the higher education landscape.

Non-state funding is anticipated to be provided through university financing and other institutional funding mechanisms.

The Board of Regents approved the Campus Master Plan in 2022.

UAF Campus Housing Revitalization Phase 1: Graduate and Family Housing
(UGF: $35,000.0, UAR: $30,000.0, Total: $65,000.0)
UAF has developed a comprehensive campus housing revitalization initiative that combines capital appropriations with university financing to address the university's highest-priority student housing needs. The project will replace aging facilities, offer modern market-competitive housing opportunities, improve the student experience, and strengthen UAF's ability to recruit and retain students. Housing is a critical part of adding newly enrolled students, especially coming to Alaska from out-of-state.

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UAF has reached a critical point in the lifecycle of its campus housing. Much of the university's student housing, including traditional residence halls and apartment units, is approaching 70 years of age and has exceeded its intended service life. Modern student housing is essential to supporting enrollment growth, improving student success, and maintaining UAF's competitiveness as Alaska's residential university. State participation will help advance this transformational investment while leveraging university financing and other resources to maximize the return on the investment and maintain affordable student rental rates for UAF's students.

The housing revitalization plan is organized into two phases that address the university's highest-priority needs for undergraduate, graduate, and family housing.

Phase I will construct approximately 75 new graduate student apartment beds and approximately 30 graduate student or family townhouse units. Graduate student enrollment is a strategic priority as UAF advances toward R1 research status, and modern housing is essential for recruiting graduate students, doctoral candidates, and students with families. The project will replace obsolete housing that has reached the end of its useful life and suffers from age-related deficiencies while providing housing layouts that better reflect today's students' needs and expectations.

Phase II of the long-range housing revitalization plan will replace aging undergraduate housing with modern, suite-style residence halls that provide an optimal balance of privacy, community, and student support spaces. Funding for Phase II will be requested in future years.

Recent market analyses confirm strong demand for modern on-campus housing and demonstrate that additional housing capacity directly supports future enrollment growth. Demand for graduate and family employee housing continues to exceed available inventory, while the Fairbanks housing market offers limited alternatives that meet university timelines and affordability expectations.

The Phase I project eliminates up to $16 million in deferred maintenance by replacing obsolete housing with modern, efficient facilities designed for decades of future service.

The Board of Regents identified student housing revitalization as one of UAF's highest strategic capital priorities through approval of the updated UAF Campus Master Plan in 2024 and subsequently approved the project's Statement of Requirements in February 2026. State participation, combined with university financing and other funding sources, will enable UAF to deliver this transformational investment while maintaining long-term financial sustainability.

Return on Investment:
This housing revitalization project delivers long-term financial and academic returns by preserving affordable, modern on-campus housing that attracts, retains, and supports graduate students and students with families while eliminating costly deferred-maintenance liabilities. Phase I will replace aging housing that has exceeded its useful life with energy-efficient apartments and townhomes that support UAF's research and teaching mission, strengthen enrollment growth, and contribute to progress toward R1 research status. High-quality, market-competitive housing is a critical factor in recruiting and retaining students while increasing the likelihood that graduates remain in Alaska to contribute to the state's workforce, innovation, and communities.

Student Impact (Return on Experience and Success)

- Driving Enrollment and Growth: Attracting In- and Out-of-State Students: Modern, market-competitive housing is a critical competitive advantage that removes a key barrier to recruitment and strengthens UAF's ability to attract students from across Alaska, the nation, and abroad. High-quality on-campus housing supports enrollment growth by meeting the expectations of today's undergraduate, graduate, and family housing markets.
- Accelerating Student Success: Students who live in university housing have retention rates approximately 10% higher than those living off campus, making residential housing one of UAF's most effective student success strategies. Modern residence halls foster stronger academic engagement, greater campus involvement, improved persistence, and more timely degree completion.
- Transforming the Student Experience: Replacing aging residence halls and apartments with modern, purpose-built communities creates living environments that support student well-being, belonging, and academic achievement. Contemporary suite-style undergraduate housing and modern graduate and family apartments enhance student

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satisfaction while strengthening connections to the university community.

- Strengthening Institutional Sustainability: Replacing obsolete housing reduces more than $16 million in deferred maintenance liabilities, eliminates costly emergency repairs, and improves long-term operational efficiency. Modern facilities allow the university to redirect resources from aging infrastructure toward academic programs and student services.

Investing in Alaska's Future Workforce: Expanding high-quality on-campus housing improves recruitment and retention of students from outside Alaska while increasing the likelihood that graduates remain in the state to pursue careers, advanced education, research, and entrepreneurship, strengthening Alaska's workforce and long-term economic competitiveness.

Receipt Authority Projects
(UGF: $0.0, FED: $3,000.0, SDPR: $7,300.0, Total: $10,300.0)

UAA Alaska Native Gathering Space
(UGF: $0.0, SDPR: $4,800.0, Total: $4,800.0)
This project is closely aligned with the Alaska Native Success Initiative (ANSI) and UAA's 2020 Campus Master Plan, reinforcing the university's commitment to honoring Indigenous cultures and enhancing student success. As outlined by ANSI, the University of Alaska System is dedicated to improving Alaska Native participation, representation, and achievement across all campuses. This initiative supports that mission by celebrating UAA's unique identity within the Alaskan landscape, prominently locating Alaska Native programs in student-facing areas, and reinvesting in existing spaces to foster a more inclusive and engaging campus environment. Central to this vision is the creation of an Alaska Native Gathering Space within the Learning Hub of the Anchorage campus—a space designed to promote cultural connection, visibility, and belonging for Alaska Native students and the broader community.

UAA's advancement team is securing non-state funding through direct donations, public agency grants, and corporate scholarships.

The Board of Regents approved the Campus Master Plan in 2022.

UAS Egan Library / Cyril George Indigenous Knowledge Center
(UGF: $0.0, SDPR: $2,500.0, Total: $2,500.0)
More UAS students enrolled in 2021 Introduction to Alaska Native Studies, ANSS101, than any other class offered at UAS. This project promotes student enrollment by reinforcing our students' enthusiasm for learning of Alaska Native culture. Indigenous languages of Southeast Alaska - Tlingit, Haida and Tsimshian are critically endangered with fewer than 200 fluent speakers. This project aims to create an Indigenous Knowledge Center to:

1. Centralize and promote the quality and value of Alaska Native/Indigenous knowledge;
2. Develop an Elders and Indigenous Scholars in Residence program;
3. Enhance access and delivery of hybrid courses in Alaska Native Languages to preserve the continuity of endangered indigenous languages.

The creation of the Cyril George Indigenous Knowledge Center will focus on a primary architectural space, created sympathetically within the existing structure of the Egan Library. It will incorporate stacks for the primary book and audio/video collection, as well as provide a central socialization/conversation space and designated display space for Northwest Coast Art. This space will have the capacity for hosting and broadcasting small events (~30 seats) and function as the conduit or entry to other associated spaces, so that overall cohesion and identity to the center is clearly established. Design concepts for the facilities include the following components:

1. Language Classroom and related spaces. A mid-size (20-30 seats) classroom for language instruction purposes fully outfitted to support a sophisticated blended/hybrid environment for study of Alaska Native Languages. An adjacent gathering space with a kitchen for cultural food preparation, event staging, storage, pantry, and a small break area with a table.
2. Instructional Technology Storage to provide a secure space for electronic and media equipment specific to language instruction.

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3. Private Audio/Study Labs. Two small spaces, acoustically separated from adjoining spaces, but configured to allow visual control and connectivity to be used for language and oral history recording as well as for work with elders and students.

The source of funding for this project is from private fundraising.

The Board of Regents approved the Campus Master Plan in 2022

Return on Investment:
This investment delivers a critical cultural and educational return on investment by elevating the value of Indigenous knowledge, strengthening cultural continuity, and directly supporting the preservation of endangered Alaska Native Languages.

UAF CTC Aviation Maintenance Training Facility Instructional Laboratory Build-Out
(UGF: $0.0, FED: $3,000.0, Total: $3,000.0)
UAF has been awarded a $3.0 million federal grant to complete the buildout of unfinished instructional laboratory space within the Community and Technical College (CTC) Aviation Maintenance Training Facility. No state match is required. The project will transform existing shell space into a flexible instructional laboratory that expands workforce education opportunities while maximizing the use of an existing asset.

The (CTC) Aviation Maintenance Training Facility was intentionally designed with unfinished shell space to accommodate future instructional expansion. This project will complete that space as a shared instructional laboratory supporting Aviation Maintenance and other high-demand workforce education programs.

The completed laboratory will provide flexible, hands-on instructional space for Aviation Maintenance, Facilities Maintenance, Welding, Outboard Motor Repair, Aluminum Boat Repair, and other applied technical programs. By creating modern laboratory space within an existing facility, UAF will expand workforce training opportunities, improve instructional flexibility, and support the development of new Occupational Endorsement Certificate (OEC) programs that respond to Alaska's evolving workforce needs.

The project maximizes the University's prior investment in the facility by activating unfinished shell space rather than constructing a new building. Receipt authority will allow UAF to accept and expend federal and other non-State funds to complete the laboratory, strengthening workforce education while leveraging existing campus infrastructure.

The Board of Regents approved the 2023 UAF CTC Campus Master Plan, which contains the plans to build out the spaces for CTC programs. With the federal grant, this receipt authority will allow UAF to fully utilize the federal funding and proceed with construction of the project.

Return on Investment:
The completed laboratory will expand workforce education by providing flexible, shared-use instructional space for Aviation Maintenance, Facilities Maintenance, Welding, Outboard Motor Repair, Aluminum Boat Repair, and other applied technical programs, maximizing utilization while minimizing future capital costs. The new laboratory is expected to support approximately 15 to 20 Facilities Maintenance Occupational Endorsement Certificate (OEC) completers annually and train approximately 20 Outboard Motor Repair technicians each year using Yamaha curriculum and equipment already available on campus. The facility will also provide instructional capacity for Aluminum Boat Repair and Welding and future short-term workforce credentials, including Aerospace Welding as additional funding becomes available.

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University of Alaska
Deferred Maintenance (DM) and Modernization
FY28 Priority Projects
(in thousands of $)

MAU	Project Name	City	DM	R&R	Total	FY28 $60.0M	Cumm.
1 UAA	Eugene Short Hall Mechanical Renewal	Anc.	4,868.6		4,868.6	2,749.9	2,749.9
1 UAF	Cutler Student Housing Facilities Roof Replacement	Fair.	6,300.0	50.0	6,350.0	6,350.0	9,099.9
1 UAS	Replace Roofing System and Mansard Siding	Jun.	1,570.0		1,570.0	1,570.0	10,669.9
2 UAA	Professional Studies Building (PSB) Electrical & Fire Alarm Renewal	Anc.	2,640.5		2,640.5	2,000.0	12,669.9
2 UAF	Athletics and Academic Facilities Critical Roof Renewal: Fine Arts, Patty Center, Elvey	Fair.	7,250.0		7,250.0	3,050.0	15,719.9
2 UAS	Housing Apartments Fuel Tank Replacement*	Jun.	890.0		890.0	890.0	16,609.9
3 UAA	Kodiak and Prince William Sound Colleges Deferred Maintenance, Renewal & Compliance Improvements	Kod., Val.	1,937.6		1,937.6	1,393.0	18,002.9
3 UAF	Patty Center Pool Critical Infrastructure Replacement	Fair.	2,000.0		2,000.0	2,000.0	20,002.9
3 UAS	Replace Boilers in Housing Units*	Jun.	480.0		480.0	480.0	20,482.9
4 UAA	Student Union (SU) Mechanical & Electrical Renewal	Anc.	2,571.4		2,571.4	2,500.0	22,982.9
4 UAF	Troth Yeddha' Campus North Residential Area Critical Water Main Renewal	Fair.	3,358.1	3,358.1	6,716.2	1,000.0	23,982.9
4 UAS	Ketchikan Campus Replace Elevated Sidewalk Concrete Deck	Ketch.	740.0		740.0	740.0	24,722.9
5 UAA	Elevator Modernization & Accessibility Renewal	Anc.	2,810.4		2,810.4	1,500.0	26,222.9
5 UAF	Maggie Lind and Voc-Ed Building Restroom, Electrical, and Fire Alarm Renewal and Modernization	Bet.	1,626.5	250.0	1,876.5	1,500.0	27,722.9
5 UAS	Sitka Campus Replace Windows	Sit.	340.0		340.0	340.0	28,062.9
6 UAA	Administration & Humanities Building Roof Replacement	Anc.	1,500.0		1,500.0	1,500.0	29,562.9
6 UAF	Campus Building Security Infrastructure Renewal	Fair.	2,500.0	1,200.0	3,700.0	2,250.0	31,812.9
6 UAS	Sitka Campus Emergency Power	Sit.	180.0	500.0	680.0	680.0	32,492.9
7 UAA	Kenai Peninsula College Infrastructure Renewal & Modernization	Hom., Sol.	1,690.0		1,690.0	1,635.3	34,128.2
7 UAF	Bunnell (College of Business and Security Management) Renewal to Support Student Access and Safety	Fair.	1,812.3	287.7	2,100.0	2,100.0	36,228.2
8 UAA	Mat-Su College Campus Renewal	Pal.	1,525.4		1,525.4	1,271.7	37,499.9
8 UAF	Critical Academic and Student Housing Fire Alarm System Renewal	Fair.	4,879.0	2,538.7	7,417.7	4,000.0	41,499.9
9 UAA	Emergency Generator Renewal & Resiliency Improvements	Anc.	750.0		750.0	750.0	42,249.9
9 UAF	Patty Center Rifle Range Ventilation and Environmental Safety Renewal	Fair.	1,200.0	200.0	1,400.0	1,400.0	43,649.9

*Deferred Maintenance list includes $1.37M for UAS phase I student housing projects.

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Deferred Maintenance (DM) and Modernization
FY28 Priority Projects
(in thousands of $)

MAU	Project Name	City	DM	R&R	Total	FY28 $60.0M	Cumm.
10 UAA	Campus Access Control, Safety & Accessibility Modernization	Anc.	2,618.7		2,618.7	700.0	44,349.9
10 UAF	Bristol Bay Campus Woods Building Roof Structural Renewals	Dil.	500.0		500.0	500.0	44,849.9
1 UASO	Butrovich Building Repair	Fair.	300.0		300.0	300.0	45,149.9
11 UAA	Campus Network Infrastructure Renewal & Modernization	Anc.	1,001.4		1,001.4	1,000.1	46,150.0
11 UAF	Gruening and Elvey Structural Concrete Repairs	Fair.	697.7	25.0	722.7	500.0	46,650.0
12 UAF	Critical Laboratory Ventilation Upgrades in Reichardt and BiRD Buildings	Fair.	1,100.0	400.0	1,500.0	1,500.0	48,150.0
13 UAF	Campus Building Heating and Ventilation Automation Controls Replacement	Fair.	2,500.0	2,500.0	5,000.0	2,100.0	50,250.0
14 UAF	Elevator Modernization for O'Neill	Fair.	500.0		500.0	500.0	50,750.0
15 UAF	Campus Accessible Egress Route Renewal	Fair.	500.0	50.0	550.0	550.0	51,300.0
16 UAF	Campus Restroom Accessibility and Renewal	Fair.	3,606.7	848.0	4,454.7	1,500.0	52,800.0
17 UAF	Atkinson Infrastructure Resiliency and Emergency Systems Modernization	Fair.	16,790.3	5,960.6	22,750.9	4,300.0	57,100.0
18 UAF	CTC Workforce Training Facility Renewal for Code Compliance and Capacity	Fair.	559.7	140.3	700.0	700.0	57,800.0
19 UAF	Wood Center Student Life Code Corrections and Modernization	Fair.	2,652.8	47.2	2,700.0	2,200.0	60,000.0
			88,747.1	**18,355.6**	**107,102.7**	**60,000.0**	

*Deferred Maintenance list includes $1.37M for UAS phase I student housing projects.

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UAA Eugene Short Hall Mechanical Renewal
FY28 Request: $2,749.9
Total Amount: $4,868.6
This project will address critical deferred maintenance in Eugene Short Hall through phased renewal of the building's boiler systems, air handling and distribution systems, and electrical infrastructure as funding allows. Eugene Short Hall houses the University Police Department, Parking Services, Environmental Health & Safety, the Bursar's Office, Travel Services, and the University's Emergency Operations Center, making it a mission-critical facility for campus safety, emergency response, and business continuity. Over the past year, the building has experienced recurring pipe failures, mechanical system outages, and other infrastructure deficiencies that increase operational risk and maintenance costs. Investment in these systems will improve reliability, reduce emergency repairs and unplanned downtime, lower operating costs, and extend the useful life of the facility while ensuring continuity of essential public safety and administrative functions.

ROI: Renewing core building systems will reduce emergency maintenance costs, avoid disruptive failures in a mission-critical facility, improve energy and operational efficiency, and protect continuity of public safety, emergency management, and essential administrative services. This investment shifts resources from reactive repairs to planned asset stewardship while reducing long-term deferred maintenance liabilities.

UAF Cutler Student Housing Facilities Roof Replacement
FY28 Request: $6,350.0
Total Amount: $6,350.0
Reliable, well-maintained student housing is essential to recruiting and retaining students and to maintaining UAF's ability to provide adequate on-campus housing. This project will complete the remaining critical roof replacements at the Cutler Apartment Complex, addressing failures that are directly affecting student housing capacity, building condition, and the university's ability to provide safe, habitable living spaces.

The roofs over the 200 and 400 blocks of the Cutler Apartment Complex are well beyond their expected service life and have experienced years of deterioration, recurring leaks, and temporary repairs. While four other Cutler blocks have received roof replacements over the past ten years, these two largest blocks remain incomplete. Continued roof failures have resulted in interior damage, structural deterioration, mold growth, and apartment closures. Students have been displaced during the academic year, and individual apartments have been taken offline to maintain safe and reasonable living conditions. With UAF's housing inventory at capacity, every apartment removed from service directly reduces available student housing by at least four students.

Recent inspections confirmed that the roof systems on the 200 and 400 blocks are beyond practical repair. The project will remove failed roofing systems, address associated structural and water-damaged materials, install modern insulation and vapor-barrier systems, and provide a new long-term, warranted roofing system. Completing the remaining Cutler roof replacements will protect the university's housing investment, restore lost housing capacity, reduce recurring maintenance and emergency repair costs, and prevent further student displacement resulting from failed building systems.

UAS Replace Roofing System and Mansard Siding
FY28 Request: $1,570.0
Total Amount: $1,570.0
The existing roofing system on the Hendrickson building is a PVC system that is more than 25 years old, past it's warranty period and expected life. The Wood shake mansards are rotting and exposing the underlayment. Roofing inspector in 2024 recommended replacing this roofing system in the next 0-3 years. This project will replace the existing roofing system on the Hendrickson Building and connecting covered walkways with a new EPDM system with an expected life of 40 years. It will also replace the wood shake mansards.

UAA Professional Studies Building (PSB) Electrical & Fire Alarm Renewal
FY28 Request: $2,000.0
Total Amount: $2,640.5
This project will renew aging electrical distribution and fire alarm infrastructure within the Professional Studies Building

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(PSB), addressing critical deferred maintenance and improving the reliability, life safety, and operational resilience of a high-use academic facility. PSB houses the College of Health and the School of Education and supports numerous workforce development and academic partnership programs, including collaborative programs with Idaho State University, Creighton University, the University of Washington, and Willamette University, as well as partnerships with the Alaska Court System, Alaska Department of Law, Alaska Department of Health, and Alaska Department of Corrections. Investment in these systems will reduce outage risk, improve code compliance and life safety, support continuity of instruction and research, and protect critical educational and workforce development programs that serve Alaska's current and future workforce.

ROI: Modernizing electrical and life-safety infrastructure reduces the risk of disruptive outages, lowers emergency repair and maintenance costs, improves code compliance, and protects uninterrupted delivery of academic, clinical, workforce development, and partnership programs. The investment preserves mission-critical educational operations while extending the useful life of the facility and reducing future deferred maintenance liabilities.

UAF Athletics and Academic Facilities Critical Roof Renewal: Fine Arts, Patty Center, Elvey Building
FY28 Request: $3,050.0
Total Amount: $7,250.0
UAF’s academic and athletic facilities contain specialized spaces and equipment that cannot be easily replaced or relocated. This project addresses three critical roof and building-envelope failures at the Patty Center, Elvey Building, and Fine Arts Music Wing where continued water intrusion threatens building systems, research activities, equipment, and essential student programs.

The Patty Center roof over the Nanook Rifle Range is original to the approximately 70-year-old building and has experienced recurring leaks. The facility supports UAF’s nationally recognized rifle program, including multiple-time national championship teams, as well as student-athletes, recreation users, and community credentialing activities. Continued deterioration places the interior environment and specialized range equipment at risk. Replacing the roof over this portion of the Patty Center will protect this important athletic facility and preserve a unique student and community resource.

At the Elvey Building, deteriorated walking-deck roof systems protect spaces supporting critical research and academic activities. Areas below these systems include research laboratories and field-preparation spaces where ongoing water intrusion creates risks to structural components, research equipment, specimens, and other university property. The walking deck also serves as a key egress component for the Elvey Building. To maintain the deck as a functional egress route and address the recurring leaks and associated building damage, the existing roof assembly will be removed down to the structural concrete and replaced with a modern roof system, including concrete pads to support the walking surface. Addressing this deteriorated roof system will reduce the risk of damage to research operations and protect specialized academic infrastructure that would be costly and disruptive to replace.

The Fine Arts Music Wing has a significant building-envelope failure where adjacent roof systems have separated, creating an opening along the full length of the affected roof area and allowing water intrusion into the facility. A temporary repair made several years ago has failed multiple times, as recently as winter 2026. The project will correct the underlying condition by properly separating the roof systems and providing an appropriate expansion-joint detail, restoring the building envelope and protecting instructional, rehearsal, and performance spaces.

Unlike routine roof maintenance, these projects address active failures affecting specialized university functions. Together, the improvements will protect high-value academic, research, athletic, and arts facilities; reduce the risk of damage to equipment and building systems; and extend the useful life of facilities that support student learning, research, competition, and community engagement.

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UAS Housing Apartments Fuel Tank Replacement
FY28 Request: $890.0
Total Amount: $890.0
Housing Apartment Unit fuel tanks are 35 years old, have reached the end of their useful life, and need to be replaced before they start leaking. This project will replace the 9 existing fuel tanks with new double-walled tanks with leak detection monitoring systems. Failure to replace these tanks before they start leaking could result in significant environmental and reputational damage that could deter students from enrolling in the Alaska University system.

UAA Kodiak and Prince William Sound Colleges Deferred Maintenance, Renewal & Compliance Improvements
FY28 Request: $1,393.0
Total Amount: $1,937.6
This project addresses high-priority deferred maintenance, renewal, and compliance needs at Kodiak College and Prince William Sound College. $908,451 will be allocated to Kodiak College for replacement of the Campus Center roof, protecting critical academic, student support, and community-use spaces while reducing the risk of water intrusion and facility deterioration. $484,507 will be allocated to Prince William Sound College for underground storage tank renewal and other priority health, life safety, environmental, and code compliance improvements. Together, these investments will improve facility reliability, reduce operational and regulatory risk, extend asset life, and support safe and resilient learning environments across both campuses.

ROI: This investment reduces deferred maintenance liabilities, avoids costly emergency repairs, protects critical infrastructure, and extends the useful life of campus facilities. The project will improve operational reliability, reduce environmental and compliance risks, and preserve university assets at both community campuses.

UAF Patty Center Pool Critical Infrastructure Replacement
FY28 Request: $2,000.0
Total Amount: $2,000.0
Providing a safe campus environment for Nanooks and the broader community is a top priority at UAF. This project addresses the remaining deferred maintenance needs of the 70-year-old Patty Center Pool by replacing aging pool plumbing, filtration, and mechanical support systems that are beyond their expected service life and essential to maintaining safe, reliable operations.

Aging building infrastructure creates increasing risks of system failures, service disruptions, and impacts to facility users. Renewal of these critical systems will reduce the potential for emergency shutdowns, protect the health and safety of students, athletes, and community members, and preserve one of Interior Alaska's primary public aquatic facilities. This investment protects prior state investments to extend the useful life of the Patty Center Pool while continuing to support student recreation, FNSB School District swim programs, and NCAA collegiate athletics. It also leverages funding previously appropriated to code corrections and deferred maintenance in this vital facility.

UAS Replace Boilers in Housing Units
FY28 Request: $480.0
Total Amount: $480.0
The Boilers in the housing units were installed in early 1980s, are requiring more frequent repairs, and have reached the end of their useful life. This project will replace the boilers and install current heating components associated with boilers. This will reduce the risk of a boiler going out in the winter and having to move students into temporary housing for the rest of the semester.

UAA Student Union (SU) Mechanical & Electrical Renewal
FY28 Request: $2,500.0
Total Amount: $2,571.4
This project will renew aging mechanical and electrical systems within the Student Union to improve operational efficiency, energy performance, system reliability, and occupant comfort. As the heart of student life and engagement at

Approved by BOR 111626

UAA, the Student Union supports student services, leadership activities, campus events, dining, meeting spaces, recruitment efforts, and community engagement functions that serve students, employees, and visitors daily. Investment in modern building systems will reduce energy consumption, lower operating and maintenance costs, improve system reliability, and extend the useful life of the facility. This project advances UAA's long-term campus stewardship goals by improving building performance while supporting a safe, welcoming, and efficient environment for the campus community.

ROI: Modernizing core mechanical and electrical infrastructure will reduce utility consumption, decrease deferred maintenance liabilities, lower reactive maintenance costs, and avoid service disruptions in one of UAA's most heavily utilized facilities. The investment generates long-term operational savings while improving reliability, occupant comfort, and the student experience.

UAF Troth Yeddha' Campus North Residential Area Critical Water Main Renewal
FY28 Request: $1,000.0
Total Amount: $6,716.2
This project initiates the first phase of a long-term renewal of UAF's aging campus water distribution system. Phase 1 focuses on the north residential district, where more than 65-year-old water mains have deteriorated, reducing available fire flow and system pressure while contributing to elevated water temperatures that promote biofilm accumulation within the distribution system.

The project will relocate water mains from the existing heated utilidor system to new direct-buried water mains, replace deteriorated valves, hydrants, and other distribution components, and establish new connections to the local utility system. These improvements will increase water pressure and available fire flow for student housing and surrounding facilities, improve water quality and system reliability, and create the foundation for future phases of the campus-wide water system renewal program.

UAS Ketchikan Campus Replace Elevated Sidewalk Concrete Deck
FY28 Request: $740.0
Total Amount: $740.0
The concrete decks on the elevated sidewalk connecting the Paul and Ziegler buildings are more than 50 years old. Structural Steel in the sidewalks is corroding and inadequate for current building codes. The Structural Engineer inspecting the structure in 2024 estimates a maximum of 5 years remaining life and should be replace. This project will remove the elevated sidewalk deck structure and replace it with one that uses more weather resistant components and meets current design codes.

UAA Elevator Modernization & Accessibility Renewal
FY28 Request: $1,500.0
Total Amount: $2,810.4
This project will modernize three high-priority elevators serving the Student Union and Avis Alaska Sports Complex (AASC), addressing critical deferred maintenance, accessibility requirements, and increasing reliability concerns. These elevators are among the most heavily utilized on campus, supporting student services, dining, events, recreation, athletics, and community activities. Several campus elevator systems have reached a point of equipment obsolescence where replacement parts are increasingly difficult or impossible to obtain, creating significant risk of extended outages and service disruptions. This investment will improve ADA accessibility, reduce emergency repair costs, enhance operational reliability, and extend the useful life of critical vertical transportation infrastructure in two of UAA's highest-traffic facilities.

ROI: Replacing obsolete equipment before catastrophic failure reduces emergency repair costs, avoids prolonged service disruptions, lowers maintenance expenses, and protects accessibility in high-occupancy facilities that serve thousands of students, employees, and visitors each year.

Approved by BOR 11.06.25

UAF Maggie Lind and Voc-Ed Building Restroom, Electrical, and Fire Alarm Renewal and Modernization
FY28 Request: $1,500.0
Total Amount: $1,876.5
The UAF Kuskokwim Campus is a critical educational hub for Southwest Alaska, delivering certificates, degrees, and community outreach programs to a broad and remote region. By expanding access to higher education for students in rural Alaska, the campus helps remove geographic barriers, strengthens local communities, and creates opportunities for Alaskans to pursue education and careers without leaving their home region. With an average building age exceeding 35 years, many core systems - such as fire alarms, electrical panels, and lighting - have reached or surpassed the end of their useful life. At the same time, high operating costs, particularly for electrical power, strain the campus's ability to focus resources on instruction and student support.

A series of infrastructure renewal projects will improve life safety, energy efficiency, and facility reliability, allowing the campus to operate more sustainably while keeping funding focused on its academic mission.

The project will modernize aging building infrastructure by renovating restroom facilities to improve accessibility and comply with current ADA standards, replacing outdated domestic plumbing lines and fixtures, and installing a new main distribution panel (MDP) to replace obsolete electrical service equipment. Together, these improvements will enhance building reliability, improve the student and employee experience, reduce maintenance needs, and support the continued use of this important academic facility.

UAS Sitka Campus Replace Windows
FY28 Request: $340.0
Total Amount: $340.0
Windows in the Sitka building are old technology using aluminum frames with little insulation value. This project will replace the outdated windows with new triple-pane, low-E windows with a high insulation factor. This project will increase the comfort of students using the facility and lower operating costs for the University.

UAA Administration & Humanities Building Roof Replacement
FY28 Request: $1,500.0
Total Amount: $1,500.0
This project will replace the aging roof system on the Administration & Humanities Building, addressing critical deferred maintenance and protecting a facility that supports a diverse mix of academic, student-facing, and administrative functions. The building houses language and writing programs, Advancement, Alumni Relations, and a variety of university offices that support the institution's educational mission and community engagement activities. Roof replacement will prevent water intrusion, protect building systems and interior finishes, reduce the risk of operational disruptions, and preserve the long-term integrity of the facility. This investment will extend the useful life of the building while protecting the people, programs, and services it supports. The asset log identifies significant deferred maintenance needs within the facility, including roofing-related deficiencies.

ROI: Replacing the roof before failure avoids costly water damage to building systems and interior spaces, reduces emergency repair costs, protects ongoing academic and administrative operations, and extends the service life of the facility. The investment preserves existing infrastructure, reduces future deferred maintenance liabilities, and protects the university from substantially higher capital renewal costs associated with prolonged water intrusion.

UAF Campus Building Security Infrastructure Renewal
FY28 Request: $2,250.0
Total Amount: $3,700.0
UAF's aging electronic access control infrastructure has exceeded its expected service life and requires modernization to support current campus safety practices. This project will upgrade the Lenel access control system, replace end-of-life controllers and field hardware, and modernize the underlying security platform to improve reliability, emergency response capabilities, and protection of campus facilities.

Approved by BOR 11.06.25

The current system cannot perform a campus-wide emergency lockdown, limiting UAF's ability to rapidly secure facilities during a critical incident such as an active threat or campus intruder event. In addition, wireless electronic locksets dependent on building communication infrastructure experience delayed response times due to limitations in the existing wireless access control network. These deficiencies increase risk to building occupants and hinder timely emergency response.

Building upon previous investments in campus rekeying and exterior door replacements, this project will restore reliable access control functionality, expand electronic security coverage to critical spaces, and replace remaining high-priority exterior door hardware. This investment will reduce campus safety risks, improve operational resilience, and provide a more secure learning and working environment for the Nanook community.

UAS Sitka Campus Emergency Power
FY28 Request: $680.0
Total Amount: $680.0
Sitka Campus does not currently have a backup generator for power failure. The campus houses important research material in deep freezers; a prolonged power failure could cause irreplaceable damage to research materials. Student instruction and employee work cannot proceed during a power outage. During the COVID-19 pandemic, UAS relocated their -80 Degree freezer to the Sitka fire hall because they had back-up power allowing it to be used for storage services for the Pfizer Vaccine. This project will install an emergency generator that can accommodate campus operations during a power outage, thus protecting the research materials and improving the resiliency of the UAS Sitka campus while providing improved support and services during an emergency. Student enrollment and retention is directly influenced by the reliability of University facilities.

UAA Kenai Peninsula College Infrastructure Renewal & Modernization
FY28 Request: $1,635.3
Total Amount: $1,690.0
Kenai Peninsula College facilities at both the Kenai River Campus and Kachemak Bay Campus include buildings constructed over multiple decades and face ongoing deferred maintenance challenges that require strategic reinvestment to maintain safe, reliable, and efficient operations. This project will prioritize the renewal of aging mechanical, electrical, and life safety systems that are critical to supporting academic programs, student services, workforce development, and daily campus operations. Many of these systems are approaching the end of their useful life, resulting in increasing maintenance demands, reduced reliability, and declining operational efficiency. Targeted investments will improve system reliability, enhance occupant safety and comfort, support code compliance, and extend the useful life of campus facilities while reducing long-term operating and maintenance costs.

ROI: Renewing core building systems reduces reactive maintenance expenses, improves energy efficiency, lowers the risk of service disruptions, and extends the life of existing facilities. This investment protects critical campus operations, reduces future deferred maintenance liabilities, and shifts resources from emergency repairs to planned asset stewardship, resulting in lower lifecycle costs and improved facility performance over time.

UAF Bunnell (College of Business and Security Management) Renewal to Support Student Access and Safety
FY28 Request: $2,100.0
Total Amount: $2,100.0
At 70 years old, the Bunnell Building, which has served students for nearly two-thirds of the university's history, remains a heavily used academic facility, serving as home to the College of Business and Security Management, UAF/FNSB's premier middle college, and Nanook Technology Services. The building's ground-level corridors are a central circulation route for students, faculty, and staff, but are significantly outdated and present life-safety and accessibility deficiencies that limit UAF's ability to modernize the space.

The upcoming code corrections project will address these deficiencies and improve life safety conditions. Planned work includes replacing aging corridor doors, ceilings, and lighting; upgrading electrical and IT systems; abating asbestos; and bringing corridor walls into compliance with fire separation requirements. In addition, both north stair towers will be reconfigured to exit directly outdoors - resolving current life-safety violations where the stairs discharge into a non-compliant corridor.

Approved by BOR 12.06.25

These improvements are essential to support safe building occupancy, protect high-impact academic and administrative functions, and ensure continued student access to critical services.

UAA Mat-Su College Campus Renewal
FY28 Request: $1,271.7
Total Amount: $1,525.4
The Matanuska-Susitna College (MSC) campus includes facilities constructed throughout the 1970s, 1980s, and 1990s, and currently faces an immediate deferred maintenance backlog of $3.2 million. While the campus is well maintained, several building systems and components have exceeded their useful life and require reinvestment to ensure continued reliability and performance.
This project will prioritize the renewal of air handling systems and supporting infrastructure, which are essential for maintaining healthy indoor air quality, thermal comfort, and energy efficiency across campus. Aging mechanical systems present increasing challenges to maintenance and no longer meet current standards for performance or sustainability.

Investing in these core systems will help extend the life of campus facilities, reduce operating costs, and support a safe, comfortable, and resilient learning environment for students, faculty, and staff.

UAF Critical Academic and Student Housing Fire Alarm System Renewal
FY28 Request: $4,000.0
Total Amount: $7,417.7
Providing safe and code-compliant facilities for UAF students is a top priority. This project replaces obsolete, unsupported fire alarm systems in three high-priority facilities that directly support student housing, academic instruction, and workforce development: Hess Village, Gruening Building, and the Community and Technical College's Stalder Building.

These systems have exceeded their expected service life and represent increasing risks to occupant safety, emergency response, and facility operations. Hess Village is currently operating on a temporary fire alarm system following a major system failure, Gruening contains the oldest remaining fire alarm panel on campus and is more than ten years beyond its service life, and the Stalder Building requires a complete system replacement to restore reliable detection, notification, and code compliance.

Renewing these critical life safety systems will reduce the risk of delayed emergency response, building closures, and costly fire watch requirements while ensuring students, faculty, staff, and visitors have safe and reliable facilities. These buildings are essential to UAF's mission and enrollment goals: the Gruening Building is a major academic facility supporting campus instruction; the Stalder Building is a cornerstone of the Community and Technical College's workforce development programs; and Hess Village is UAF's largest apartment-style housing community supporting graduate and doctoral students and the university's R1 research mission.

This investment protects critical academic, housing, and workforce training capacity by addressing aging infrastructure before system failures create significant disruptions to student learning, living, and campus operations.

UAA Emergency Generator Renewal & Resiliency Improvements
FY28 Amount: $750.0
Total Amount: $750.0
This project will renew critical emergency power generation infrastructure supporting the Avis Alaska Sports Complex (AASC), Enrollment Services Center, and Student Union, while positioning the university to address additional generator renewal needs serving Eugene Short Hall and the Allied Health Sciences Building as funding allows. These facilities support essential student services, academic programs, campus events, emergency response functions, recreation, and public-facing operations that require reliable backup power during utility outages and emergency events. Aging generator infrastructure increases the risk of service interruptions, equipment failures, and reduced operational resilience during critical incidents. Investment in modern emergency power systems will improve reliability, enhance campus preparedness, support business continuity, and ensure critical operations remain functional during power disruptions.

Approved by BOR 11.06.25

ROI: Renewing emergency power infrastructure reduces the risk of costly service interruptions, protects critical campus operations during outages, lowers maintenance costs associated with aging equipment, and improves institutional resilience. The investment safeguards continuity of student services, emergency response capabilities, academic operations, and community-serving functions while extending the useful life of critical infrastructure assets.

UAF Patty Center Rifle Range Ventilation and Environmental Safety Renewal
FY28 Request: $1,400.0
Total Amount: $1,400.0
The original ventilation system serving the Patty Center Rifle Range has reached the end of its useful life and no longer meets current performance expectations for a modern indoor firing range. Replacement of this aging infrastructure is necessary to improve ventilation performance, enhance indoor air quality, and support the continued operation of this specialized facility.

The project will replace the ventilation system and associated air distribution infrastructure and will include professional lead remediation measures during construction. These improvements will modernize environmental controls, improve system reliability, and reduce occupant exposure to airborne contaminants.
Renewing this critical facility preserves a unique campus resource that supports NCAA athletics, academic instruction, and student recreation, including UAF's nationally recognized rifle program. The investment extends the useful life of the range, reduces deferred maintenance, and ensures the facility continues to support student success, competitive athletics, and public use.

UAA Campus Access Control, Safety & Accessibility Modernization
FY28 Request: $700.0
Total Amount: $2,618.7
This project will expand and modernize UAA's electronic access control infrastructure, building upon prior investments to create a safer, more secure, and more accessible campus environment. The project will prioritize the installation and expansion of modern access control systems, associated door hardware renewals, ADA accessibility improvements, and related building security upgrades across campus facilities. Modernized access control systems enhance the university's ability to secure facilities, manage building access, respond to emergencies, and provide a more consistent user experience for students, employees, and visitors. This investment supports campus safety, operational efficiency, regulatory compliance, and the continued modernization of UAA's built environment through targeted renewal of aging infrastructure.

ROI: Expanding access control infrastructure reduces security risks, lowers maintenance costs associated with aging door hardware, improves emergency response capabilities, and extends the useful life of building assets. The investment improves operational efficiency, enhances accessibility, and reduces the need for costly reactive repairs while supporting a safer and more resilient campus environment.

UAF Bristol Bay Campus Woods Building Roof Structural Renewals
FY28 Request: $500.0
Total Amount: $500.0
This project addresses critical structural deficiencies at the Bristol Bay Campus facility by replacing failed roof support members and gable end walls damaged by drifting snow loads, weather exposure, and original construction deficiencies. The deteriorating structural components create an increasing risk of further damage, water intrusion, and potential facility failure, requiring corrective action to restore the building’s integrity and protect occupants.

Providing safe and reliable facilities for Nanook students and rural communities across Alaska is a top priority at UAF. This project will restore the structural integrity of the facility, reduce risks associated with structural deterioration, and preserve the long-term viability of a critical rural instructional facility.

Renewing this infrastructure ensures the Bristol Bay Campus can continue providing education, workforce training, and community services to residents of the region. Addressing these deficiencies before a major failure occurs will prevent disruptions to instruction and preserve access to higher education opportunities in rural Alaska.

Approved by BOR 11.06.25

UASO Butrovich Building Repair
FY28 Request: $300.0
Total Amount: $300.0
The Butrovich facility is a critical infrastructure facility for the University of Alaska, the State of Alaska, the west coast of British Columbia, and the U.S. In addition to housing UA's administrative offices, many state and federal agencies also rely on the data flowing through the Butrovich data center for critical monitoring of earthquakes, tsunamis, volcanic eruptions and ash warnings, and wildfires. The State of Alaska Division of Homeland Security and Emergency Management's mitigation plan explicitly relies on the data coming from many of these agencies.

The Butrovich building was constructed in 1988 and is at a point where many of its building components are reaching their life cycle end. Over the next five to ten years, many of the main mechanical systems will come due for replacement/refurbishing. This project will evaluate/repair the most urgent facility components.

UAA Campus Network Infrastructure Renewal & Modernization
FY28 Request: $1,000.1
Total Amount: $1,001.4
This project will continue the phased renewal of aging network infrastructure across the University of Alaska Anchorage, addressing a deferred maintenance backlog that exceeds $4 million in obsolete network switches and related communications equipment. Modern network infrastructure is foundational to academic instruction, research, student success, building operations, security systems, and the delivery of digital services across campus. Building on recent investments, this project will further modernize network infrastructure in priority facilities including the Administration Building, Professional Studies Building, Consortium Library, Social Sciences Building, Fine Arts Building, Gordon Hartlieb Hall, and Lucy Cuddy Hall. Renewing these systems will improve network reliability, cybersecurity readiness, bandwidth capacity, and operational resilience while supporting modern learning environments, digital services, and smart building technologies.

ROI: Continued investment in network infrastructure reduces the risk of costly outages, improves cybersecurity resilience, lowers maintenance costs associated with aging equipment, and increases the reliability of critical academic, administrative, and building systems. By systematically reducing deferred maintenance, the university can extend the useful life of technology assets, avoid emergency replacements, and support the scalable digital infrastructure required for future growth and innovation.

UAF Gruening and Elvey Structural Concrete Repairs
FY28 Request: $500.0
Total Amount: $722.7
This project addresses critical structural deficiencies in the Gruening Building and Elvey Building caused by severe concrete degradation and corrosion of reinforcing steel in key structural elements. A primary column in Gruening and a load-bearing wall in Elvey have experienced significant deterioration that compromises the long-term durability and structural capacity of these facilities.

Initial stabilization measures have been completed to reduce immediate risk; however, permanent repairs are required to restore the affected structural components to their intended strength and service life. The work will include extensive concrete rehabilitation and reconstruction of damaged structural elements to prevent further deterioration, reduce the risk of future failures, and preserve the integrity of these essential campus facilities.

Gruening and Elvey are critical academic and research buildings that support UAF's instructional mission, student success, and research enterprise. Completing these repairs will protect building occupants, avoid potential disruptions to teaching and research activities, and ensure these facilities remain available to support the university's long-term mission.

UAF Critical Laboratory Ventilation Upgrades in Reichardt and BiRD Buildings
FY28 Amount: $1,500.0
Total Amount: $1,500.0
This project replaces obsolete laboratory ventilation controls and air valves that are no longer supported by the manufacturer and are essential for maintaining safe, code-required laboratory exhaust, directional airflow, and air

Approved by BOR 11.06.26

exchange in teaching laboratories. These specialized control valves regulate fume hoods and laboratory ventilation systems that protect students and faculty from hazardous airborne contaminants while ensuring laboratories operate safely and in compliance with applicable codes and standards.

When these ventilation control components fail, laboratory spaces cannot be safely occupied, forcing classes and research to be relocated, modified, or canceled until repairs can be completed. Renewing this critical infrastructure will reduce the risk of instructional disruptions, protect students, faculty, and researchers, and preserve the teaching laboratories that support core science, engineering, and research programs serving a significant portion of UAF's enrollment and advancing the University's research mission.

UAF Campus Building Heating and Ventilation Automation Controls Replacement
FY28 Request: $2,100.0
Total Amount: $5,000.0
This project renews the University's aging building automation system, which provides centralized control of heating, ventilation, and air conditioning (HVAC) systems serving academic buildings, student housing, research laboratories, and critical campus infrastructure. The existing control system has exceeded its expected service life, leaving the University increasingly vulnerable to equipment failures, loss of building controls, and operational disruptions.

Building upon UAF's initial investment to replace obsolete and unsupported control software in the highest-priority facilities, this project will replace end-of-life controllers and field devices while expanding the modernized platform across campus. Renewing this critical infrastructure will reduce the risk of freeze-ups, equipment failures, and ventilation outages; maintain code-required indoor air quality and environmental conditions; and improve the reliability and resilience of building operations.

Reliable building automation is essential to protecting students, faculty, staff, research activities, and University assets. This investment will preserve the functionality of critical academic and research facilities while reducing emergency maintenance costs and minimizing disruptions to instruction, research, and campus operations.

UAF Elevator Modernization for O'Neill
FY28 Amount: $500.0
Total Amount: $500.0
Installed in 1971, the O'Neill Building's west passenger elevator has never been modernized and continues to operate using its original motor-generator system that supplies DC power to a traction machine controlled by an antiquated relay-based controller. The elevator manufacturer, U.S. Elevator, is no longer in business, leaving the University with obsolete equipment that is increasingly difficult to maintain and for which replacement parts and technical support are no longer available.

The aging equipment increases the risk of mechanical failures, extended outages, and disruptions to building accessibility. Modernization will replace the obsolete machine, motor-generator, relay controls, door operators, governor, hoist ropes, and electrical components with a new energy-efficient AC traction machine, digital variable frequency drive (VFD) controller, modern door operators, and updated cab finishes and controls. The renewed system will improve reliability, maintainability, passenger safety, and compliance with current accessibility and elevator safety standards.

Reliable vertical transportation is essential to the operation of one of UAF's primary academic buildings, ensuring students, faculty, staff, and visitors have dependable access to classrooms, offices, and student support services. Renewing this critical infrastructure will reduce the risk of service interruptions, preserve accessible access to academic programs, and extend the useful life of the facility while reducing long-term maintenance costs.

UAF Campus Accessible Egress Route Renewal
FY28 Request: $550.0
Total Amount: $550.0
Providing safe, accessible, and welcoming pathways to classrooms, residence halls, student services, and campus activities is fundamental to UAF's student-first mission. This project renews deteriorated exterior stairs, ramps,

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landings, and accessible building entrances (excluding doors) that have reached the end of their service life after decades of exposure to Alaska's severe climate and winter maintenance operations.

Deteriorating concrete, corroded structural components, and failing accessible routes increase the risk of slips, trips, falls, and restricted access for students, faculty, staff, and visitors, particularly during winter conditions. The initial phase addresses high-priority access and egress routes at Wood Center, Rasmuson Library, the Davis Concert Hall/Fine Arts Complex, Patty Ice Arena, O'Neill Building, and the Moore-Bartlett-Skarland residence hall complex, where thousands of students and community members travel each day.

Renewing these critical pedestrian routes will improve life safety, maintain ADA accessibility, and provide reliable year-round access to facilities that support student housing, academic instruction, student services, athletics, and campus life. By removing barriers to safe movement across campus, this investment strengthens the student experience, supports enrollment and retention, and ensures every student and member of the UAF community can safely access the programs and services essential to their success.

UAF Campus Restroom Accessibility and Renewal
FY28 Request: $1,500.0
Total Amount: $4,454.7
Clean, safe, and accessible restrooms are a fundamental part of a welcoming campus environment and reflect UAF's commitment to providing high-quality facilities that support student success. This project modernizes aging restrooms in UAF's highest-use academic and student facilities to improve accessibility, code compliance, reliability, and the overall campus experience.

Prior deferred maintenance funding allowed key renewals across campus in a phased approach. This new phase of work will construct accessible restrooms on Gruening's primary academic level and renovate original restrooms in Bunnell and Irving I. Those restrooms are original construction and date back to statehood. Improvements include plumbing system renewal, ADA accessibility upgrades, asbestos abatement, and replacement of deteriorated fixtures, finishes, and building systems that have exceeded their service life.

UAF’s long term goal is to establish a sustainable renewal program that renovates four to five restroom suites annually, ensuring students, faculty, staff, and visitors have clean, functional, and accessible facilities throughout campus. Investing in these everyday spaces enhances the student experience, supports recruitment and retention, improves accessibility, and preserves the long-term value of UAF's academic buildings.

UAF Atkinson Infrastructure Resiliency and Emergency Systems Modernization
FY28 Amount: $4,300.0
Total Amount: $22,750.9
Reliable utility infrastructure is essential to maintaining safe, functional academic, research, and student facilities across the Troth Yeddha' Campus. Steam generated at the Atkinson Heat and Power Plant is distributed through two primary utility corridors that provide heating and building services to nearly every major campus facility, including classrooms, residence halls, research laboratories, student support buildings, and critical infrastructure.

Decades of thermal expansion, contraction, and continuous operation have deteriorated sections of the steam distribution system, including piping, anchors, guides, and structural supports that maintain proper alignment and movement of the steam mains. Many of these components have exceeded their expected service life and are showing signs of wear that increase the risk of steam leaks, pipe movement, and system failures. Because these utility corridors serve as the backbone of the campus heating system, failures can have widespread impacts, disrupting instruction, research, student housing, and essential campus operations.

The primary focus of this project is the renewal of the campus steam distribution infrastructure extending from the Atkinson Heat and Power Plant into the two primary utility corridors serving the Troth Yeddha' Campus. Replacing deteriorated steam piping, guides, anchors, and associated support systems will restore the long-term reliability of the distribution network, reduce the likelihood of emergency outages and costly repairs, and preserve the resilient utility infrastructure that supports UAF's teaching, research, and student success missions.

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Additional work included in this project will address other critical utility infrastructure needs at the Atkinson Heat and Power Plant, including:

- Replacement of end-of-life steam control valves that are essential for safely isolating and regulating steam distribution throughout the campus utility system.
- Replacement of the plant's emergency battery system, ensuring reliable backup power for plant controls, monitoring equipment, and emergency operations during utility interruptions.
- Targeted repairs to the campus chiller system to restore reliable cooling capacity, improve operational efficiency, and reduce the risk of unplanned outages affecting academic, research, and critical support facilities.

Together, these investments protect the reliability and resilience of UAF's central utility infrastructure, reduce deferred maintenance risk, and preserve the essential building systems that enable instruction, research, student housing, and campus operations year-round.

UAF CTC Workforce Training Facility Renewal for Code Compliance and Capacity
FY28 Request: $700.0
Total Amount: $700.0
The Stalder Building is one of the primary instructional facilities for UAF's Community and Technical College, supporting workforce education in Alaska's high-demand skilled trades and healthcare professions, including nursing, dental hygiene, and other career and technical programs. This project addresses critical life safety, code compliance, and deferred maintenance needs by replacing the obsolete fire alarm system and correcting the building's remaining major stairwell code deficiencies.

The existing fire alarm system has exceeded its service life and no longer provides the level of reliability expected for a heavily occupied instructional facility. In addition, the building's original stair configuration contains code deficiencies that reduce the level of protection and emergency egress expected under current building codes. Together, these improvements will enhance occupant safety, improve emergency response capabilities, and ensure the facility continues to meet modern life safety standards.

Renewing these critical building systems will provide a safer, more reliable learning environment for students, faculty, and staff while preserving one of UAF's most important workforce training facilities. By protecting instructional space dedicated to healthcare, technical, and skilled trades education, this investment supports student success, strengthens Alaska's workforce pipeline, and ensures the Community and Technical College can continue preparing graduates for high-demand careers throughout the state.

UAF Wood Center Student Life Code Corrections and Modernization
FY28 Request: $2,200.0
Total Amount: $2,700.0
The Wood Center is the heart of student life at UAF, serving as the primary hub for student organizations, dining, campus events, student government, and informal learning spaces. As the campus gathering place, it plays a central role in creating the welcoming, engaging environment that supports student recruitment, retention, and success.

This project modernizes the Wood Center through targeted code corrections, replacement of worn interior finishes, and upgrades to lighting, ventilation, technology infrastructure, and life safety systems. These improvements will renew aging building systems while creating safe, accessible, and contemporary spaces that better support student engagement, campus activities, and community events.

Investing in the Wood Center preserves one of UAF's most heavily used facilities and reinforces the university's commitment to providing an exceptional student experience. A modern, functional student center strengthens campus life, supports student well-being and belonging, and enhances UAF's ability to attract and retain students in an increasingly competitive higher education environment.

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University of Alaska
Other Priority Capital Projects
(in thousands of $)
Tier 2

MAU		Unrestr'd General Funds (UGF)	Designated, Federal and Other Funds	Total Funds
UAA	Dual Mission Classroom and Remote Technology Access	1,150.0		1,150.0
UAA	Community and Technical College (CTC) Auto Diesel Technology Expansion & Workforce Development	9,000.0		9,000.0
UAA	Aviation Instructional Hangar Expansion	13,000.0		13,000.0
UAA	Kodiak Career and Technical Center (planning)	500.0		500.0
UAF	Whitaker Fire Station Replacement (planning)[1]	2,300.0		2,300.0
UAF	Troth Yeddha' Indigenous Studies Center	6,500.0		6,500.0
UAF	Northwest Campus Foundation Stabilization	5,000.0		5,000.0
UAS	Joint Use Recreation Facility Roof Replacement	1,500.0		1,500.0
UAS	Maritime Training Center Expansion (planning)	500.0		500.0
	Tier 2 Capital Projects Total	**39,450.0**	**0.0**	**39,450.0**

1. UA supports the State's efforts to partner with communities in replacing aging fire stations. The full cost to replace the UAF's fire station is $46 million.

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Other Priority Capital Projects
(UGF: $39,450.0, NGF: $0.0, Total: $39,450.0)
Budget requests tied to high-priority capital and infrastructure needs related to workforce, career readiness, research, and economic development. These projects have not been identified as critical but are among the highest-priority projects remaining on the current long-range capital plan. Requests are focused and strategic with a pathway toward legislative funding.

UAA Dual Mission Classroom and Remote Technology Upgrades
(UGF: $1,150.0, NGF: $0.0, Total: $1,150.0)
UAA is embracing its role as a dual mission institution - both a traditional bachelor's and master's university and a community college with locations throughout Southcentral Alaska. Through this, UAA intends to leverage faculty talent across all of UAA's campuses to begin delivering bachelor's degrees at four community campuses: Kenai Peninsula College, Mat-Su College, Kodiak College, and Prince William Sound College. These courses will have some face-to-face courses delivered locally, while others will be delivered remotely through hybrid courses in Anchorage, but available to take on each campus. Additionally, student support services, such as advising, admissions, and financial aid, will be available in person at all locations regardless of which UAA campus a student resides.

A key hurdle to achieving this shift is dated and inconsistent classroom Audio/Visual (A/V) equipment across UAA's six campuses. Many of the classrooms were not designed for the needs of effective, hybrid course delivery. This request provides funding to replace and upgrade classroom A/V equipment and other associated costs to actualize this expansion in delivery. UAA intends to upgrade up to 16 classrooms across all UAA campuses to be capable of delivering quality courses in a hybrid format and improve student services spaces to ensure seamless student experience across UAA's campuses and enabling access to existing programs across our academic portfolio. This funding would also expand an existing program that provides laptops on loan to remote students, enabling access to remote communities currently served by UAA's campuses.

The Board of Regents approved the Campus Master Plan in 2022.

UAA Community and Technical College (CTC) Auto Diesel Technology Expansion & Workforce Development
(UGF: $9,000.0, NGF: $0.0, Total: $9,000.0)
The Auto Diesel Technology (ADT) Building is Alaska's only Master ASE-accredited Diesel Power Technology training facility and operates at or near enrollment capacity. This project will expand the facility by adding a dedicated heavy-duty instructional service bay and modernizing supporting building systems to accommodate program growth, improve instructional capacity, and address targeted deferred maintenance needs within the existing facility. The expanded lab will provide hands-on training space for commercial vehicles and heavy equipment, supporting workforce development in Alaska's transportation, construction, mining, maritime, and energy sectors. As major infrastructure and energy projects, including a potential Southcentral Alaska LNG project, continue to be evaluated, demand for qualified in-state diesel mechanics and equipment technicians is expected to remain strong. This investment will strengthen Alaska's workforce pipeline while improving the long-term reliability and functionality of a critical university asset.

Return on Investment:
Expanding and modernizing the ADT facility will increase student training capacity, support enrollment growth, and help meet Alaska's demand for skilled diesel technicians. By leveraging the project to address targeted deferred maintenance and building system renewal, the university can improve operational reliability, reduce future maintenance liabilities, extend asset life, and avoid higher future renewal costs while supporting workforce development and economic growth across the state.

The Board of Regents approved the Campus Master Plan in 2022.

UAA Aviation Instructional Hangar Expansion
(UGF: $13,000.0, NGF: $0.0, Total: $13,000.0)
This project constructs a new 10,000 gross square foot instructional aviation hangar at UAA's Anchorage Aviation Complex to address growing enrollment, workforce demand, and hands-on training needs that cannot be accommodated

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within existing facilities. The expansion will provide heated and insulated instructional space designed specifically for aviation education, aircraft maintenance training, and related workforce development programs. The facility will support UAA's Aviation Technology programs by expanding capacity for aircraft-based instruction, laboratory activities, and industry-focused training experiences that prepare students for high-demand careers in Alaska's aviation sector.

The project includes structural systems, aircraft hangar doors, foundations, utilities, site improvements, and instructional support infrastructure necessary for safe and effective operation. The hangar is intentionally scoped as a functional, cost-effective academic facility rather than a commercial maintenance environment, providing additional instructional capacity while minimizing construction and long-term operating costs. The investment will strengthen UAA's ability to expand aviation workforce development programs, increase training capacity, and support industry partnerships that meet Alaska's growing demand for skilled aviation professionals.

In addition to the hangar expansion, this request includes $5.5 million to acquire additional single and multi-engine aircraft. The current aviation fleet consists of nine Cessna 172s, two Twin Comanches, and one Piper Seminole light twin. One of the 172s and the Piper Seminole are currently leased at a cost of $200,000/year. This funding will enable the purchase of two Piper Seminoles and six Cessna 172s. This fleet expansion will increase the capacity for flight training students by an additional 110 from the current 140. The addition of this aircraft will also enable an expansion to the Palmer airport, an expansion long sought by the program and the community.

This request will upgrade UAA’s Cessna 208 Caravan simulator that is currently inoperable. In addition to meeting student simulation needs, returning this simulator to operations will allow UAA to rent time on the simulator, providing a path for additional earned revenue to address program costs.

Return on Investment:
The hangar expansion increases in aviation training capacity is expected to double flight training output at UAA. By providing dedicated indoor instructional and aircraft support space, we will gain operational efficiencies during Alaska’s winter conditions and reduce wear and tear on aircraft. Enhanced aircraft availability and reduced weather-related delays are expected to support approximately six additional flight operations per day and increase annual program capacity by an estimated 36 to 40 students.

The aircraft fleet expansion increases annual program capacity by 110. For summer of 2026, the program experienced a waitlist of 30 students waiting to fly, and this fall this number increased to 60. UAA is not currently advertising the program due to aircraft constraints. Based on the existing demand, we expect the additional capacity to fill quickly after expanding the fleet.

The Board of Regents approved the Campus Master Plan in 2022.

UAA Kodiak Career and Technical Center (planning)
(UGF: $500.0, NGF: $0.0, Total: $500.0)
FY29 (UGF: $9,700.0, NGF: $0.0, Total: $9,700.0)
In support of UAA 2027, this workforce development initiative at Kodiak College will expand hands-on training capacity in welding, automotive technology, agriculture, and industrial arts to meet current and emerging workforce needs across Alaska. Construction of a new metal warehouse facility will consolidate programs, improve utilization of existing campus space, and eliminate reliance on off-campus leased facilities. The project will strengthen partnerships with major regional employers and community stakeholders, including support for U.S. Coast Guard workforce needs and anticipated workforce demand associated with future LNG and energy development opportunities. By creating a centralized, purpose-built training environment, Kodiak College will enhance student access to applied learning, increase community engagement, and produce job-ready graduates aligned with regional economic priorities.

Return on Investment:
This investment reduces ongoing lease expenses, improves operational efficiency through consolidated facilities, and expands workforce training capacity in high-demand trades. The project generates long-term value by developing Alaska's skilled workforce pipeline, supporting regional industry growth, and aligning educational outcomes with critical economic and public service workforce needs.

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The Board of Regents approved the Campus Master Plan in 2022.

UAF Whitaker Fire Station Replacement (planning)
(UGF: $2,300.0, NGF: $0.0, Total: $2,300.0)
FY29 (UGF: $43,700.0, NGF: $0.0, Total: $43,700.0)
UAF urgently requires a replacement for the Whitaker Fire Station to support the state's growing need for skilled firefighters and emergency medical responders. This new facility would consolidate the UAF Fire Department and Community and Technical College (CTC) fire science, wildland fire and related training programs under one roof, delivering essential, high-quality education and real-world training to meet current demand and anticipated workforce growth. This new and modern facility will enable UAF to increase enrollment in these workforce programs, better supporting students as they enter into career fields in Alaska and nationally.

UAF's nationally recognized emergency services programs—including CTC's fire science, wildland fire, and paramedic programs—attract students from across Alaska and the nation while preparing the next generation of emergency response professionals. Students serve as active firefighters and medics in the University Fire Department (UFD) while attending classes simultaneously, aiming to earn certificates and degrees in those fields. These programs directly support UAF's mission of public service, workforce readiness, leadership development, and high-demand career education. They have established Interior Alaska as a hub for emergency services training.
The current facility - the aging Whitaker Fire Station - is no longer viable. It suffers from structural instability and failing mechanical systems. The condition of the current fire station not only hampers program expansion but also poses safety risks, particularly during seismic activity. Facility condition assessments recommend replacement rather than further investment.

The proposed Fire Station will be a purpose-built facility, combining a fully operational fire department with high-demand fire science academic programs, including expanded training spaces that can be leveraged year-round. It continues the tradition of training fire science students alongside fire service and EMS professionals, enhancing readiness, retention, and recruitment. The project aligns with UAF's strategic priorities and responds directly to state and national shortages in emergency response personnel. The Alaska State Legislature has demonstrated an ongoing commitment to strengthening local community infrastructure through recent and proposed legislation, aligning closely with the objectives of this project. The Whitaker Fire Station replacement will provide long-term savings through lower operating costs, eliminate high-risk facilities, and deliver a sustainable pipeline of public safety professionals who serve our communities every day.

This project removes nearly $30 million in deferred maintenance projects by replacing an obsolete building with a modern and highly functional educational and training facility that also serves as an active emergency services center for the University Fire Department.

The Board of Regents approved construction of the fire station and emergency services education facility in the Campus Master Plan in 2020 and in the Capital Improvement Plan in 2023.

Return on Investment:
Replacing the aging Whitaker Fire Station with a modern, consolidated facility provides a strong return on investment by addressing critical facility deficiencies while expanding the capacity of Alaska's firefighter and emergency medical workforce pipeline. UAF's CTC Fire Science Program and the University Fire Department consistently prepare graduates for careers across Alaska and the Pacific Northwest, supplying highly trained public safety professionals. The new facility will increase UFD student firefighter positions by 25% and double annual Firefighter I certification offerings, strengthening emergency response capacity and helping meet Alaska's growing workforce needs.

UAF Troth Yeddha' Indigenous Studies Center
(UGF: $6,500.0, NGF: $0.0, Total: $6.500.0)
A state investment now of $6.5 million in the historic, forthcoming Troth Yeddha' Indigenous Studies Center (ISC) building (UAF) will immediately bring the campaign to the 50% fundraising mark — thus qualifying the project for major funding from private foundations. Private foundations (ex: Rasmuson Foundation) are watching Troth Yeddha' ISC closely, but they do not fund capital campaigns until they reach the 50% threshold. Currently, state funding has not been

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part of this $43 million project; however, there are private funds, a federal appropriation for design ($1.5M), and matching dollars from repackaged university debt. A state investment is what is truly needed to unlock the next wave of major grants that will bring this historic project to fruition after more than a decade of effort. Funding status and plan:

- Funds secured to date: $14.4 million
- Proposed state investment: $6.5 million
- Remaining UAF match dollars available: $5.5 million
- Private funds (individuals, corporations) to be raised to activate remaining university match commitment: $5.5 million
- Remaining funding gap to close after all these steps: $11 million
    - This will be achieved by a combination of grants from foundations and project cost reductions.

The total project cost (TPC) has already been reduced from $53 million to the current $43 million level, with contingency. Preliminary design is complete, the land is secured, and the campaign has major momentum with nearly $10 million secured in the last two years alone. When complete, Troth Yeddha' ISC will be the new home of America's first public college of Indigenous Studies. The creation of this college is a huge step forward, a major leadership step for Alaska, and it will advance the position of Indigenous education within academia at large nationwide.

The Board of Regents approved the FPA on June 3, 2022, and the SDA on February 23, 2024.

UAF Northwest (Nome) Campus Foundation Stabilization
(UGF: $5,000, NFG: $0.0, Total: $5,000.0)
Previously authorized capital investments that were partially funded or implemented in phases require final funding to fully deliver their intended benefits in academic programs, workforce development, student engagement, and facility renewal. Completing these projects protects prior state, federal, and university investments, avoids the higher costs associated with delaying partially completed work, and places fully functional facilities into service in support of the University of Alaska's priorities for student success, workforce development, and stewardship of public assets.

The Northwest Campus in Nome requires comprehensive foundation stabilization to preserve one of western Alaska's primary higher education facilities. The foundations support buildings that were fully renovated within the last ten years using federal grants. The project received partial state capital funding in FY24 and was supplemented with university Renewal and Replacement funding toward the overall project cost of $6.5 million. Additional funding is needed to complete the remaining foundation stabilization work.

Building settlement continues to damage multiple facilities and limits the use of affected spaces for academic programs, institutional services, and community outreach. Completing the project will protect prior state, federal, and university investments, prevent further deterioration and associated costs, and restore the affected facilities to reliable, functional use.

The project has previously received formal Board of Regents approval and is consistent with the 2020 UAF Campus Master Plan.

UAS Joint Use Recreation Facility Roof Replacement
(UGF: $1,500.0, NGF: $0.0, Total: $1,500.0)
The Recreation Center is a joint-use facility with the University of Alaska Southeast (UAS), the Department of Military and Veterans Affairs (DMVA), and the Alaska Army National Guard (ARNG). Operations, maintenance, and repair are split approximately one-third UAS and two-thirds DMVA/ARNG. This $1.5M request will cover UAS's portion of the roof replacement.

The Juneau Recreation Center roofing system is more than 20 years old, past its warranty period, and is deteriorating. The roof inspector identified a dozen active leaks in 2024 and recommended replacing this roofing system. This project will replace the existing roof system with a new ethylene propylene diene monomer (EPDM) system with an expected lifespan of 40 years.

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Return on Investment:
Continued moisture intrusion carries the risk of mold, which can have detrimental effects on facility occupants. The Return on Investment (ROI) of this project includes: creating a safer environment for students and soldiers, protecting personnel and assets within the facility, and extending the longevity of the facility.

The Board of Regents approved the Campus Master Plan in 2022.

UAS Ketchikan - Maritime Training Center Expansion (planning)
(UGF: $500.0, NGF: $0.0, Total: $500.0)
FY29 (UGF: $9,500.0, NGF: $0.0, Total: $9,500)
The UAS Maritime Center provides training and certificates to all the mariners in Southeast Alaska, including fishing industry, tourist boating, sport fishing captains and the state ferry system. Enrollment in these courses continues to increase. This project will expand the Maritime Training Center in Ketchikan by adding a three-story structure to the existing building to accommodate expanding academic and administrative needs.

The Board of Regents approved the Campus Master Plan in 2022.

Approved by BOR 11.06.25

Capital Budget
References

Approved by BOR 11.06.26

University of Alaska FY28 Facilities Maintenance Budget Distribution

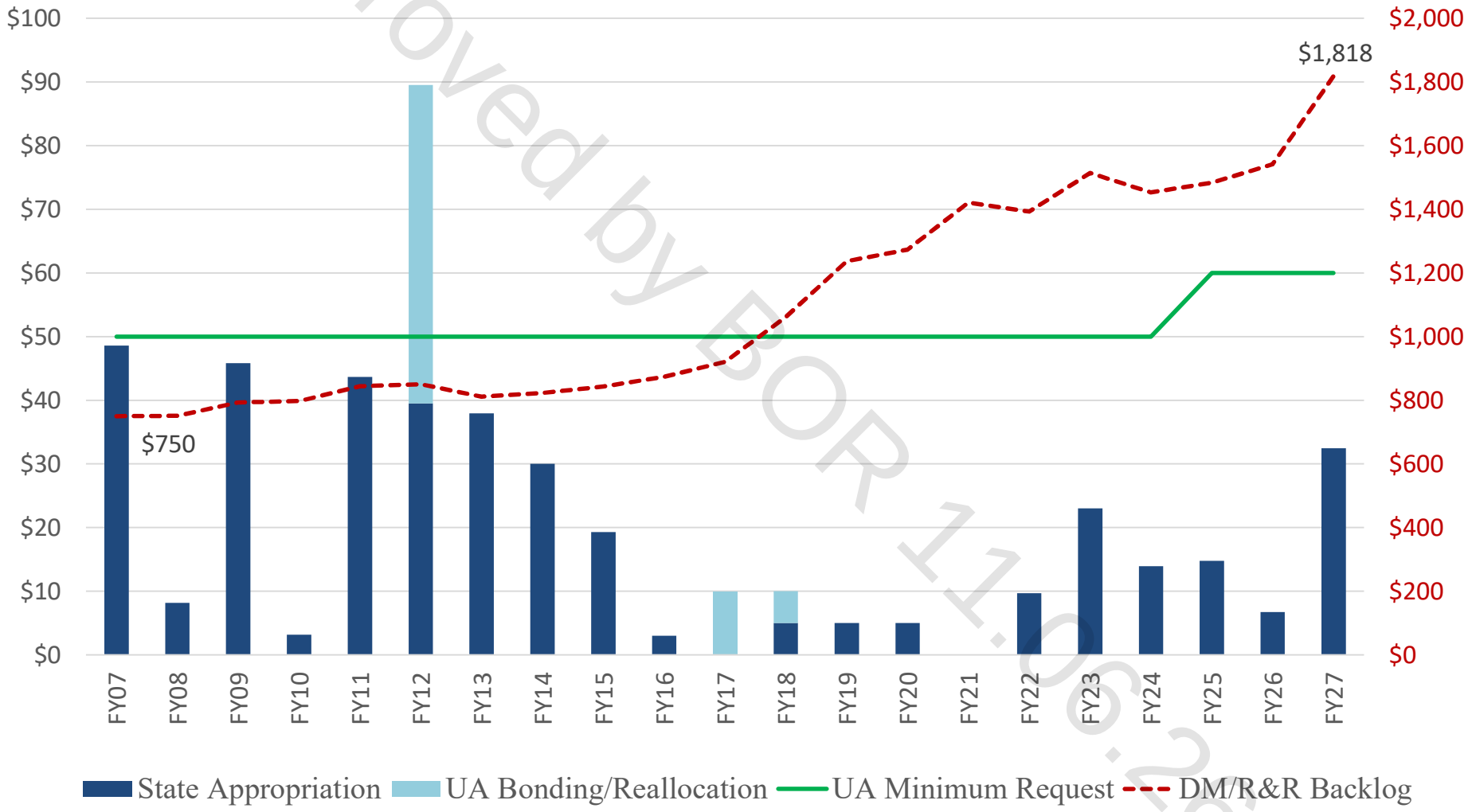
	Location	Facility Inventory Fall 2025[1] # of Bldgs	Avg. Age (years)	Gross Area (sq. feet)	Headct. Emp. + Student	Gordian Replace't Value (RV) ($1,000)	Current DM/R&R Backlog ($1,000)	Calculated Index[2] Wt Age-Value Index	Density Index	Dist. %	Operating Budget Budget Goal	% of RV	FY27 Base Budget	Budget Shortfall (Min-Goal)	Request Oper.	Capital
Anchorage Campus	*Anc. & Hom.*	69	33.4	2,775,316	10,769	2,009,415.1	625,697.1	54.1	0.08	21.0%	12,610.0	0.6%	9,919.8	-2,690.2	850.0	12,700.0
UAA Community Campuses		31	32.6	468,088	5,844	380,995.8	30,630.4	12.3	0.25	7.1%	4,260.0	1.1%	2,269.3	-1,990.7	284.0	4,300.0
Kenai Peninsula College	*Sold. & Hom.*	*11*	*33.1*	*185,913*	*2,775*	*156,408.4*	*4,930.7*	*5.0*	*0.08*	*2.7%*						
Kodiak College	*Kodiak*	*5*	*48.8*	*56,693*	*686*	*44,963.6*	*4,001.7*	*2.3*	*0.07*	*1.5%*						
Matanuska-Susitna College	*Palmer*	*9*	*33.8*	*157,379*	*1,895*	*123,035.5*	*14,958.8*	*4.0*	*0.07*	*2.1%*						
Prince Wm. Sound College	*Valdez*	*6*	*16.5*	*68,103*	*488*	*56,588.3*	*6,739.2*	*1.1*	*0.04*	*0.8%*						
	UAA Total	100	33.1	3,243,404	16,613	2,390,411.0	656,327.5	66.4	0.33	28.1%	16,870.0	0.7%	12,189.1	-4,680.9	1,134.0	17,000.0
Troth Yeddha' Campus/CTC	*Various*	228	41.8	3,790,790	10,797	4,433,645.2	1,040,076.3	157.2	0.17	60.1%	36,090.0	0.8%	18,079.5	-18,010.5	2,405.0	36,000.0
UAF Community Campuses		23	30.7	148,163	1,815	216,157.5	40,686.5	7.2	0.07	3.4%	2,040.0	0.9%	671.4	-1,368.6	136.0	2,000.0
Bristol Bay Campus	*Dillingham*	*3*	*16.3*	*20,341*	*428*	*21,467.6*	*1,994.2*	*0.4*	*0.02*	*0.3%*						
Chukchi Campus	*Kotzebue*	*1*	*49.0*	*10,362*	*114*	*20,900.5*	*9,629.2*	*1.0*	*0.00*	*0.4%*						
College of Indigenous Studies	*Fbks.*	*2*	*31.0*	*37,054*	*826*	*39,336.4*	*2,065.3*	*1.1*	*0.03*	*0.7%*						
Kuskokwim Campus	*Bethel*	*7*	*41.3*	*58,466*	*323*	*95,776.0*	*20,595.5*	*4.1*	*0.01*	*1.7%*						
Northwest Campus	*Nome*	*10*	*25.8*	*21,940*	*124*	*38,677.0*	*6,402.3*	*0.6*	*0.00*	*0.3%*						
	UAF Total	251	40.8	3,938,953	12,612	4,649,802.7	1,080,762.8	164.4	0.21	63.5%	38,130.0	0.8%	18,750.9	-19,379.1	2,541.0	38,000.0
Southeast Campus	*Juneau*	29	31.9	375,576	1,648	303,087.5	32,010.0	8.5	0.11	4.3%						
UAS Community Campuses		4	13.5	117,546	1,388	80,833.0	8,957.0	1.0	0.29	3.3%						
Ketchikan Campus	*Ketchikan*	*3*	*13.7*	*49,488*	*587*	*44,226.3*	*5,870.0*	*0.6*	*0.15*	*1.7%*						
Sitka Campus	*Sitka*	*1*	*13.0*	*68,058*	*801*	*36,606.7*	*3,087.0*	*0.5*	*0.14*	*1.6%*						
	UAS Total	33	29.7	493,122	3,036	383,920.5	40,967.0	9.6	0.40	7.6%	4,540.0	1.2%	2,346.5	-2,213.5	314.0	4,700.0
UA System Office[3]	*Various*	4	35.8	105,251	105	106,789.6	20,547.9	0.3	0.06	0.8%						300.0
	UASO Total	4	35.8	105,251	105	106,789.6	20,547.9	0.3	0.06	0.8%	460.0	0.4%	269.5	-190.5	11.0	300.0
	UA Total	388	37.8	7,780,730	32,366	7,530,923.8	1,798,605.2	240.7	1.00	100.0%	60,000.0	0.8%	33,556.0	-26,464.0	4,000.0	60,000.0
UA Investment Properties[4]	*Various*	9	45.2	275,050	0	210,525.3	19,674.0									
	Grand Total	397	38.0	8,055,780	32,366	7,741,449.0	1,818,279.2	240.7	1.00	100.0%	60,000.0	0.8%	33,556.0	-26,464.0	4,000.0	60,000.0

1. Inventory values are buildings only and do not include infrastructure, other capital assets, or land.
2. The index (distribution) is the sum of the 90% weighted age-value index (age multiplied by the replacement value and then divided by 1M) and the 10% weighted density index (student and employee headcount per 100k gsf).
3. UASO headcount includes land management employees since this reflects the occupancy level of system office buildings. UASO distribution % is reduced to allow a larger portion of the funding to be distributed to the universities.
4. UA investment properties are revenue-generating facilities leased to non-UA tenants.

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Capital Budget DM/R&R Funding History
Unrestricted General Funds & Backlog (in millions of $)



University of Alaska
Capital Budget Request vs. State Appropriation
FY18-FY27
(in thousands of $)

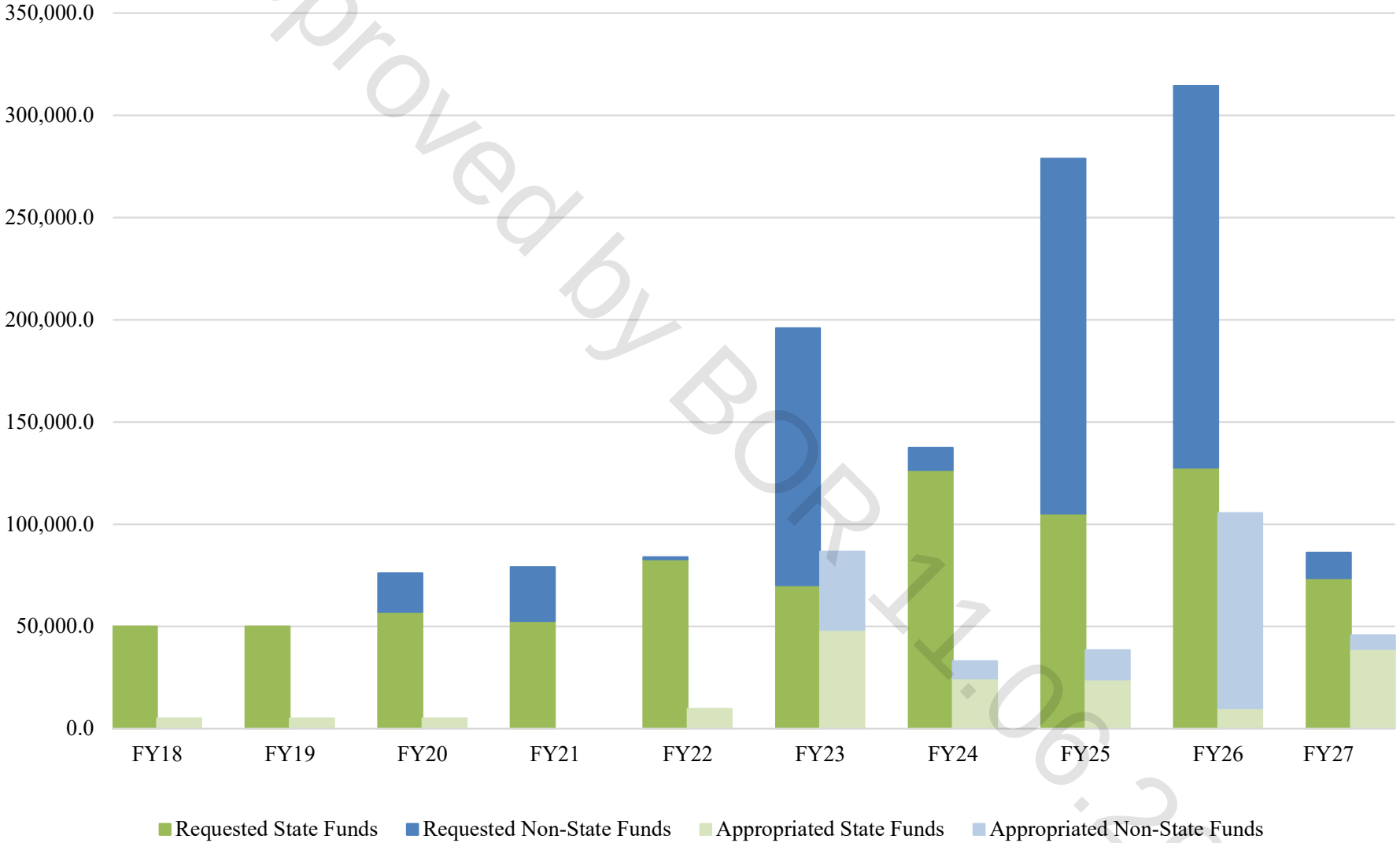
Request	Renewal and Repurposing	Add/Expand	New Facilities	Equipment	Other[2]	Total
FY18	50,000.0					50,000.0
FY19	50,000.0					50,000.0
FY20	50,000.0				7,000.0	57,000.0
FY21	50,000.0				2,500.0	52,500.0
FY22	50,000.0				32,881.4	82,881.4
FY23	50,000.0				20,000.0	70,000.0
FY24	74,300.0				52,200.0	126,500.0
FY25	66,000.0	7,000.0			32,220.0	105,220.0
FY26	60,000.0	2,500.0	22,100.0		43,000.0	127,600.0
FY27	61,500.0	2,634.5	2,000.0	3,500.0	4,000.0	73,634.5
Total	561,800.0	12,134.5	24,100.0	3,500.0	193,801.4	795,335.9
10 yr. Avg.	56,180.0	1,213.5	2,410.0	350.0	19,380.1	79,533.6

Approp.[1]	Renewal and Repurposing	Add/Expand	New Facilities	Equipment	Other[2]	Total
FY18	5,000.0					5,000.0
FY19	5,000.0					5,000.0
FY20	5,000.0					5,000.0
FY21						
FY22	9,700.0					9,700.0
FY23	23,018.4				25,250.0	48,268.4
FY24	13,911.0				10,500.0	24,411.0
FY25	14,795.2				9,220.0	24,015.2
FY26	6,750.0	1,250.0	2,000.0			10,000.0
FY27	35,720.0	1,250.0	2,000.0			38,970.0
Total	118,894.6	2,500.0	4,000.0		44,970.0	170,364.6
10 yr. Avg.	11,889.5	250.0	400.0		4,497.0	17,036.5

1. Capital appropriations are reported in the year the legislation is passed, regardless of the effective date.
2. Includes research and other capital appropriations.

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University of Alaska
Capital Request and Appropriation Summary FY18-FY27
(in thousands of $)



*Capital appropriations are reported in the year the legislation is passed, regardless of the effective date.

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University of Alaska
State Appropriation Summary by Category
FY18-FY27
(in thousands of $)

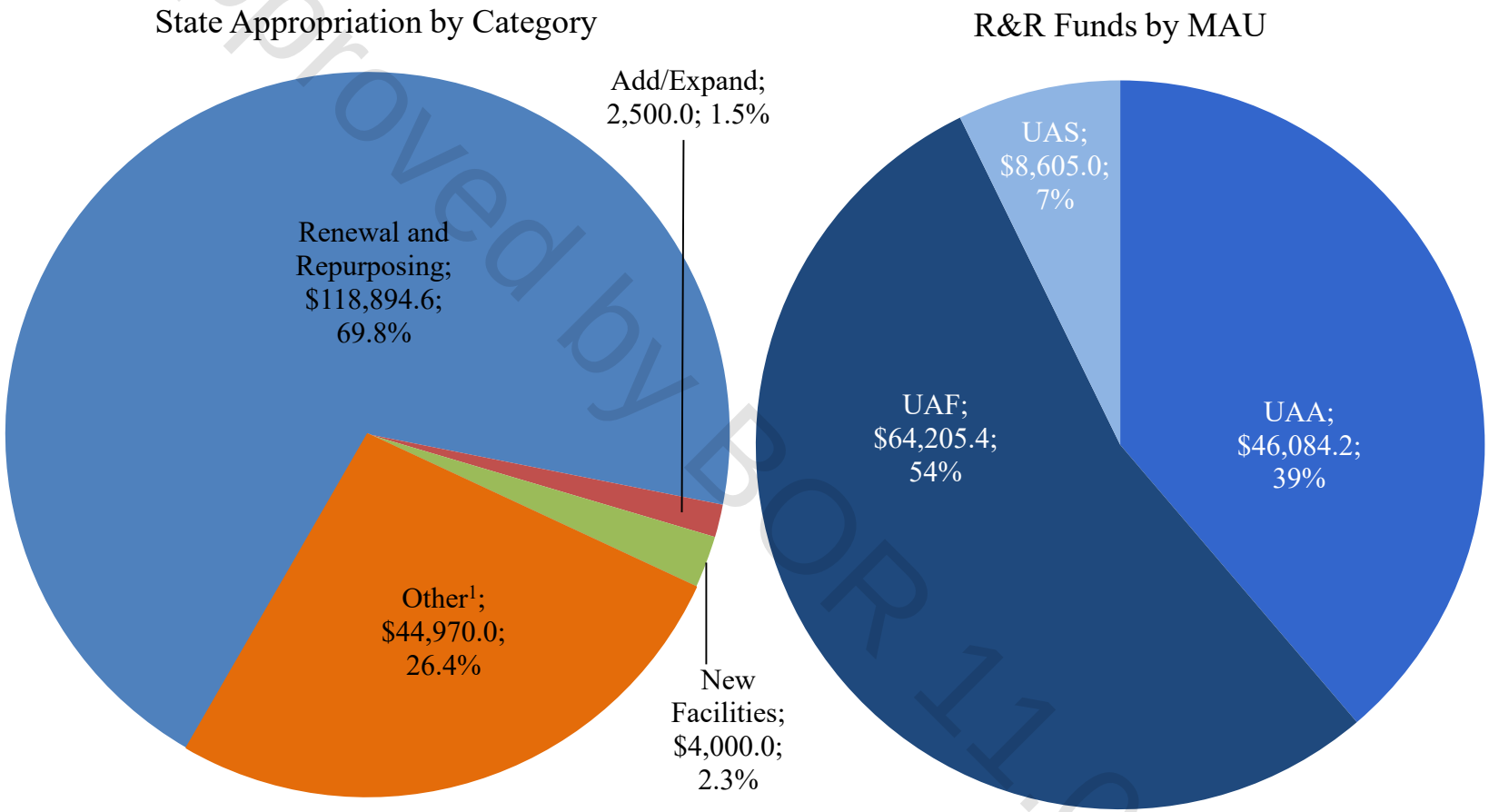
Campus	Location	Renewal and Repurposing		Additions / Expansions	New Facilities	Equipment	Other[1]		Total	
Anchorage Campus	Anchorage	43,922.6	36.9%	2,500.0			1,065.3	2.4%	47,487.9	27.9%
Kenai Peninsula College	Soldotna	1,342.1					5.2		1,347.3	
Kachemak Bay	Homer	61.6							61.6	
Kodiak College	Kodiak	229.9	1.8%				5.2	0.4%	235.0	1.4%
Matanuska-Susitna College	Palmer	395.7							395.7	
Prince Wm. Sound College	Valdez	132.4					186.1		318.5	
	UAA	46,084.2	38.8%	2,500.0			1,261.7	2.8%	49,845.9	29.3%
Troth Yeddha' Campus	Fairbanks	62,426.4	52.5%				23,190.1	51.6%	85,616.4	50.3%
Community & Technical College	Fbks/Tok	510.0	0.4%						510.0	0.3%
Bristol Bay Campus	Dillingham	185.0							185.0	
Chukchi Campus	Kotzebue	95.4							95.4	
College of Indigenous Studies	Various	417.0	1.1%						417.0	0.7%
Kuskokwim Campus	Bethel									
Northwest Campus	Nome	571.6							571.6	
	UAF	64,205.4	54.0%				23,190.1	51.6%	87,395.4	51.3%
Juneau Campus	Juneau	6,025.0	5.1%				290.0	0.6%	6,315.0	3.7%
Ketchikan Campus	Ketchikan	1,960.0	2.2%				228.2	0.5%	2,188.2	4.0%
Sitka Campus	Sitka	620.0			4,000.0				4,620.0	
	UAS	8,605.0	7.2%		4,000.0		518.2	1.2%	13,123.2	7.7%
UA System Office	Fairbanks						20,000.0	44.5%	20,000.0	11.7%
	UASO						20,000.0	44.5%	20,000.0	11.7%
	UA Grand Total	118,894.6	100.0%	2,500.0	4,000.0		44,970.0	100.0%	170,364.6	100.0%
	% of Total	69.8%		1.5%	2.3%		26.4%		100.0%	

1. Includes research and other capital appropriations.

Approved by BOR 11.06.26

State Appropriation Summary by Category and MAU FY18 - FY27

(in thousands of $)



1. Includes research and other capital appropriations.

Approved by BOR 11.06.26