Our Objectives

1. Students in all parts of the state will be able to access the full array of academic programs offered by the University:
   ○ Some will be online rather than face-to-face
   ○ The exceptions will be those programs that require considerable hands-on experience with specialized equipment

2. These students will be provided the student support services (concierge services) they need to successfully take advantage of this array of academic services.

3. Programs that require hands-on instruction will be provided in communities throughout the state where:
   ○ Local employers can demonstrate a demand for program completers
   ○ There is sufficient student demand to make the program economically viable. In cases where student demand is not sufficient to ensure economic viability, the program may still be offered if local community or employers provide the necessary “bridge” funding

4. The University will be a much more user-friendly institution. While further discussion with stakeholders will be required, these are the minimum characteristics:
   ○ A single admission form/process for admission
   ○ A single point of contact to arrange for Student Financial Aid
   ○ No requirement for separate admission to each institution in which a student chooses to enroll
   ○ Seamless transfer of courses
   ○ “Guided Pathways” - once a student selects a program of study, they will be presented with a clear sequence of required courses
   ○ A common General Education core
Our Objectives (2)

5. Common course numbering and standard course blocks.

6. Courses in the General Education core will be reengineered as hybrid courses and designed to:
   ○ Be delivered across the System
   ○ In ways proven (e.g., by NCAT) to deliver superior learning outcomes at substantially reduced costs.

7. Any stakeholder of the University – students, employers, citizens – will have a single point of contact:
   ○ Public facing staff in administration and student services will be well trained and student centered.
   ○ A small number of specialists will serve as trainers of, support for, and consultants to the public facing staff.

8. The university will educate individuals who can meet the workforce needs of the state:
   ○ For job entry positions
     ■ Public sector – e.g., teachers
     ■ Private sector – e.g., health care professional, skilled trades, etc.
   ○ Retraining of incumbent workers

9. The University will continue to do world-class research and develop additional capacity in niche areas important to the future of Alaska.

10. We will serve as an engine of social mobility for historically underserved population. Gaps in participation and completion for these populations will be closed.

11. We will seek excellence in all functions of the University, both academic and administrative.