

**Official Minutes
Board of Regents
Meeting of the Full Board
November 4, 2015
Anchorage, Alaska**

1. Individuals Present

Regents Present:

Jyotsna Heckman, Chair
Kenneth Fisher, Secretary
Gloria O'Neill, Treasurer
Sheri Burette
John Davies
Mary K. Hughes
Stacey Lucason
Deena Paramo
Lisa Parker
Andy Teuber

Regents Absent:

Dale Anderson

James R. Johnsen, Chief Executive Officer and President, University of Alaska

Others Present:

Tom Case, Chancellor, University of Alaska Anchorage
Rick Caulfield, Chancellor, University of Alaska Southeast
Mike Powers, Interim Chancellor, University of Alaska Fairbanks
Michael Hostina, General Counsel
Carla Beam, Vice President for University Relations
Ashok Roy, Vice President of Finance & Administration and Chief Financial Officer
Daniel White, Vice President for Academic Affairs and Research
Karl Kowalski, Chief Information Technology Officer
Erik Seastedt, Chief Human Resources Officer
Michelle Rizk, Chief Strategy, Planning and Budget Officer
Brandi Berg, Executive Officer, Board of Regents
Beth Leschper, Assistant, Board of Regents

2. Opening Items

A. Call to Order

Chair Heckman called the meeting to order at 8:02 a.m. on Wednesday, November 4, 2015.

Note for the record: Regent Paramo and Regent Fisher declared they have children attending the university. There is no indication their children would be differentially affected by the approval of the tuition motion; therefore, Chair Heckman ruled they could participate.

Regent Paramo (Mat-Su Middle College) and Regent Burette (Tatitlik Corporation Board contract with UAF Satellite imagery) declared business relationships between organizations they serve and the university. These do not involve line items in the FY17 budget requiring direct action by the board; therefore, Chair Heckman ruled they could participate.

Regent Parker disclosed her spouse is employed by the university. There is no indication the spouse would be

differentially affected by the FY17 budget decision; therefore, Chair Heckman ruled she could participate.

Regent Lucason is a student at the university. Because the tuition rate motion is a university-wide issue that equally affects all students, Chair Heckman determined that any benefits to Regent Lucason were indirect, not substantial and material as prohibited by the Ethics Act; therefore, Chair Heckman ruled she could participate.

Regent O'Neill is an officer of Cook Inlet Tribal Council, Inc. (CITC) and by definition she has a financial interest in CITC. CITC has a number of contracts with the university, which have individually been disclosed and approved. The university provides educational services based on existing tuition rates. Existing contracts will not be affected by a vote on academic year 2017 tuition. Because the possibility of an academic year 2017 contract is conjectural and any conflict would be minor and inconsequential, Chair Heckman ruled she could participate.

B. Adoption of Agenda

PASSED

"The Board of Regents adopts the agenda as presented. This motion is effective November 4, 2015."

Motion by Andy Teuber, second by Kenneth J Fisher.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Deena Paramo, Lisa M Parker, Andy Teuber

Not Present at Vote: Gloria R O'Neill

3. Reports

A. President's Report

President Johnsen reflected on his last 60 days as UA president; said he attended the math emporium at UAA; has visited Valdez, Dillingham, Ketchikan and Interior Alaska campuses; noted the community and industry partnerships in each of the outlying campuses; has met with faculty, staff and student governance groups while visiting campuses; has had open and constructive conversations with students regarding the tuition increase; noted faculty and staff are critical in achieving UA's mission; said staff has expressed interest in leadership development, faculty is interested in maintaining high quality programs during this challenging time and both groups are committed to supporting Title IX to ensure UA is a safe environment in which to work and learn; noted his participation with the governor's cabinet, working with business leaders and legislators to recommend a long-term fiscal plan for Alaska; said the SW Transformation Team's report was provided to staff for ideas and feedback; indicated more depth and transparency is needed prior to implementing the team's recommendations; said the engagement of an outside facilitator will assist with implementing the transitions at statewide with its final report due in March 2016, decisions by the Summit Team and UA administration in April 2016 with full implementation in July 2016.

He said the FY17 budget is a very serious challenge; stated work on the contingency budget has begun; noted the Title IX disclosure was handled respectfully and professionally by UAF; noted UA is developing a statewide plan regarding Title IX issues; thanked Vice President Roy for providing him with the following financial information: enrollment is down across the system by 2.8 percent, credit hours across the system are also down 4.3 percent, net tuition and fee revenue is up slight from \$125M to \$127M, total debt is \$315M, the debt ratio is 4.5 percent and the undesignated carryforward is \$33.7M (13 days operating expenses); noted it is at the worst of times that the best of times can be created and said UA has a tremendous team in place to work through the tough decisions and challenges ahead.

B. Governance Reports

Cecile Lardon, Faculty Alliance chair, is looking forward to serving on the four taskforces regarding the board's priorities for e-Learning, developmental education, teacher education and GERS; noted faculty and students are beginning to feel the budget crisis as many class sections have been reduced, number of students per class has increased and fewer classes are being offered; said there is an increased challenge for faculty to find the right balance between conducting revenue generating research and teaching; stated the alliance plans to hold a retreat in January to engage in priorities of the alliance, the system and the board and mentioned the GER taskforce continues its work on aligning the remaining GERS noting some accreditation issues are being worked through.

Faye Gallant, Staff Alliance chair, said staff is concerned about the budget situation; stated staff is in favor of foregoing salary increases if it means layoffs are reduced; mentioned the importance of focusing on retaining UA's quality employees and maintaining a competitive base salary and benefits package; said staff is committed to supporting Title IX and ensuring UA is a safe place to work and learn; asked the board to engage with staff governance when planning the contingency budget and is pleased with the shift in direction by the SW Transformation Team to include robust involvement from the Statewide Administration Assembly.

Mathew Carrick, Coalition of Student Leaders chair, said the coalition passed two resolutions on October 30, 2015, expressing support for a reasonable across-the-board tuition increase and for deepest condolences to Umpqua Community College for the recent tragedy at the Roseburg, OR campus and invited the board to attend dinner with the Coalition of Student Leaders at the Varsity Grill on November 4, 2015.

Rachel Morse, System Governance Council chair, stated this is her last opportunity to address the board as chair; said elections for new officers will occur at the council's November 2015 meeting; offered gratitude to the board for allowing time at each meeting to hear public testimony and governance reports; thanked board members for supporting UA events across the system; is grateful for the board's partnership with UA Foundation to establish a capital campaign; said she is slightly terrified for UA's budget challenges; stated governance is a resource for UA; encouraged the board to engage all UA's governance groups in the challenging issues ahead; thanked the board for its effort on tough issues and said she appreciated serving as council chair.

4. Public Testimony

A. Public Testimony

Callie Conerton, Coalition of Student Leaders vice chair, stated students have to work multiple jobs to cover the current cost of tuition; asked the board to look at the amount of money spent on administration and to find reductions there prior to increasing tuition; noted students are in favor of a modest tuition increase and reminded the board the university serves students and without students UA would not exist.

Jayce Robertson, Kenai River Campus Student Union president, said 110 students at the Kenai River Campus were polled regarding the tuition proposal; stated 56 percent supported an 8-10 percent tuition increase; said only a portion of the fiscal gap at UA should come from tuition; mentioned UA should first look to better prioritization of administration before increasing tuition and noted the importance of attracting students to UA.

Jonathan Taylor, Union of Students of the University of Alaska Anchorage (USUAA) president, noted UAA represents 16,000 students; said UAA students are passionate and deeply concerned about the tuition increase; noted information about the precise amount of revenue raised by tuition should be broadly shared; stated student voices are paramount in the tuition discussion and mentioned the tuition increase could create an access concern for non-traditional students.

Sam Erickson, USUAA senator, said sexual assault across university campuses is widespread; thanked Chancellor Case for his leadership and for offering Title IX training and ongoing education to students at UAA; said the university's primary obligation is providing a safe environment for student to learn and thanked the board and administration for the work that is being accomplished with regard to Title IX.

Dave Diaz, USUAA senator and combat military veteran, said he served his country to obtain access to education; stated UA administration costs are out of control; noted there are disproportioned costs between campuses; spoke in opposition to the 9 percent tuition increase and asked the board to find a different way to fill the fiscal gap without placing the burden on students.

Alice Choi, biological sciences major and smoke-free committee member at UAA, shared the efforts of the smoke-free taskforce; spoke about the smoke-free implementation process at UAA and thanked the board for their decision to support smoke-free campuses at UA.

Arina Fillipenko, USUAA senator, spoke about the various online educational resources available to students including e-textbooks; said e-Learning classes are preferred by many students and noted the ease of adding online content both by the professor and student.

Matthieu Ostrander, USUAA vice president, stated the importance of utilizing governance groups to seek out and advance issues at UA; reviewed the structure of the student governance group and said the 9 percent tuition

increase is too high.

Jason Gootee, UAF Alumni Association member, noted UAF alumni members around the country are participating in events and supporting UAF; mentioned the recent alumni events held in Washington state and the District of Columbia; said the MOU with UAF was signed on September 25, 2015; thanked Regent Davies for chairing the association's MOU taskforce and stated the association is involved in the search process for the UAF chancellor.

Colby Freel, Associated Students of UAF (ASUAF) vice president, said students at UAF support the 9 percent tuition increase and encouraged the board to safeguard areas of the budget that support students.

Leslie Drumhiller, ASUAF member, said students are interested in working with UA administration to prevent the closure of degree programs at UAF and read the ASUAF resolution that supported the across-the-board tuition increase.

Matthew Carrick, ASUAF president, said BANNER (UA's database) does not differentiate between students attending classes on the UAF campus and students attending classes at UAF Community and Technical College (CTC); therefore, CTC students are paying for unutilized services; noted most students at CTC are non-traditional and spoke in favor of a separate tuition and fee structures for CTC students.

Hunter Bomar, Anchorage Fire Department fireman and University Fire Department alumni, noted his personal experience with the UAF fire science program; said the program is unique in that students get hands-on experience and said the program is successful with alumni located throughout the country.

Chantal Walsh, UAF College of Engineering and Mines Advisory Board vice chair, spoke in support of the UAF engineering building project; respectfully requested the board support the project in the FY17 budget request; said the mandate from industry to produce more students with engineering degrees still exists; thanked the board for supporting the completion of the UAA engineering building and stated it is critically important to complete the facility in Fairbanks.

Sharon Lind, Alaska Native Studies Council representative and UAA faculty member, shared the council's mission to identify, develop and implement Native-focused curricula; stated the importance of Alaska Native history and culture classes becoming mandatory GERs at UA; stated 75 percent of UA graduates secure jobs in Alaska many of which are in Native communities and said many of the graduates are not equipped to understand the Native culture.

Kathleen McCoy and Liz Winfree, UAA Staff Council members, spoke in support of Faye Gallant's effort as the Staff Alliance chair; expressed thanks to the board for the governance process at UA; said the two staff council groups at UAA were recently merged into one group to reduce redundancies and thanked UAA administration for supporting the council.

Ben Edwards, UAA Young Americans for Liberty member, said the organization gathered 200 student signatures opposing the tuition increase; stated the 9 percent increase is far above average, is excessive and is unwarranted; noted students suggested a 4 percent increase as equitable; mentioned in addition to the tuition increase students are also responsible for fees and said exactly how tuition is spent needs to be further communicated to students.

5. Report

A. Shaping Alaska's Future Priorities and Progress on Theme 5 - Accountability to the People of Alaska

Vice President White led a discussion on priorities and progress regarding Shaping Alaska's Future Theme 5 - Accountability to the People of Alaska.

6. Approval Items

A. FY2017 Operating Budget Request

Note for the record: The vote on the FY2017 operating budget request was postponed until after the tuition

approval for academic year 2017 was passed.

PASSED AS AMENDED

"The Board of Regents approves the FY2017 operating budget request in accordance with the plan as amended to reflect the 5 percent tuition increase. This motion is effective November 4, 2015."

Motion by Lisa M Parker, second by Stacey Lucason.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

Nay: Kenneth J Fisher

POLICY CITATION

Regents' Policy 05.01.010.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE/RECOMMENDATION

President Johnsen and Chief Strategy, Planning, and Budget Officer Rizk led a discussion on UA's Proposed FY2017 Operating Budget.

The operating budget discussion during the board meeting provided regents with a status of UA's current operating budget, UA's proposed FY2017 operating budget, and the impact of the high demand program requests on student outcomes and measures. Administration sought Board of Regents' feedback on key priorities.

The proposed FY2017 Operating Budget is UA's "base case" budget. It does not assume a budget cut in FY2017; rather, it assumes fixed costs and a few high priority programs will be funded. The proposal included the necessary resources to cover adjusted base increases (i.e., contractual and fixed cost increases) plus selective high demand program requests allowing UA to continue to achieve the intended effects of Shaping Alaska's Future.

B. FY2017 Capital Budget Request and 10-Year Capital Improvement Plan

PASSED

"The Board of Regents approves the FY2017 capital budget request in accordance with the plan as presented. This motion is effective November 4, 2015."

Motion by Kenneth J Fisher, second by Gloria R O'Neill.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

PASSED AS AMENDED

"The Board of Regents approves the 10-Year Capital Improvement Plan for FY2017-FY2026 as amended to prioritize the Cuddy Hall Expansion & Renewal by shifting the mid-term appropriation to short-term and the long-term appropriation to mid-term. This motion is effective November 4, 2015."

Motion by Gloria R O'Neill, second by Kenneth J Fisher.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Kenneth J Fisher, Jyotsna L Heckman, Mary K Hughes, Stacey Lucason, Gloria R O'Neill, Deena Paramo, Lisa M Parker, Andy Teuber

POLICY CITATION

Regents' Policy 05.01.010.A. – Budget Policy, states, "The budget of the university represents an annual operating plan stated in fiscal terms. All budgetary requests shall be adopted by the board prior to submittal to the Office of the Governor or the legislature."

RATIONALE/RECOMMENDATION

President Johnsen and Chief Strategy, Planning, and Budget Officer Rizk led a discussion on UA's Proposed FY2017 Capital Budget and 10-year Capital Improvement Plan.

The capital budget presents the top priority projects for FY2017 and the short-, mid-, and long-term capital investment goals consistent with the campus master plans. The top priority projects call for state investment of

\$134.8 million. Requests include funding to complete the UAF Engineering Facility and deferred maintenance / renewal and repurposing.

The goal of the Board of Regents' University of Alaska FY2017-FY2026 Capital Improvement Plan is to guide decision making that ensures the necessary facilities, equipment, and infrastructure are in place to support the academic direction of the university system as prescribed in the UA Academic Master Plan, and supports the continuous improvement philosophy found in Shaping Alaska's Future. The extended capital forecast also permits consideration of the associated future annual operating costs that may be incurred.

C. Approval of Tuition Rates for Academic Year 2017

AMENDMENT #1 – TABLED

"The Board of Regents amends tuition at Prince William Sound College and Kodiak College to be equal to all other campuses at the proposed rate of \$199. This motion is effective November 4, 2015."

Regent Parker moved to amend the main motion, seconded by Regent Fisher, and Regent Teuber moved to table the motion, seconded by Regent Buretta with Regents Buretta, Heckman, Lucason, O'Neill, Paramo and Teuber voting in favor and Regents Davies, Fisher and Parker voting in opposition.

AMENDMENT #2 – PASSED

"The Board of Regents amends the main motion to change the increase in tuition from 9 percent to 5 percent. This motion is effective November 4, 2015."

Regent Fisher moved to amend the main motion, seconded by Regent Parker, and passed with Regents Buretta, Fisher, Heckman, Hughes, Lucason, O'Neill and Parker voting in favor and Regents Davies, Paramo and Teuber voting in opposition.

PASSED AS AMENDED

"The Board of Regents approves tuition rates for Academic Year 2017 as amended. This motion is effective November 4, 2015."

Motion by John Davies, second by Deena Paramo.

Final Resolution: Motion Carries

Yea: Sheri Buretta, John Davies, Jyotsna L Heckman, Mary K Hughes, Gloria R O'Neill, Deena Paramo, Lisa M Parker

Nay: Kenneth J Fisher, Stacey Lucason, Andy Teuber

POLICY CITATION

Regents' Policy 05.10.010. states, "Recognizing that state general fund support is not sufficient to pay the full cost of education and that students have a responsibility to contribute to the cost of their higher education, tuition and student fees will be established to the extent practicable in accordance with the following objectives: (1) to provide for essential support to the university's instructional programs; (2) to make higher education accessible to Alaskans who have the interest, dedication, and ability to learn; and (3) to maintain tuition and student fees at levels which are competitive with similarly situated programs of other western states. Tuition revenues will be used primarily to maintain and expand the educational opportunities provided to students, to preserve and improve the quality of existing programs and support services, to respond to enrollment trends, and to implement new programs."

RATIONALE/RECOMMENDATION

In light of the impact state budget allocations have had on the overall ability to maintain core programs and cover fixed costs, UA administration proposed a tuition increase of 9 percent for all undergraduate and graduate rates of tuition for AY2017 (AY17). This increase will apply to both resident and non-resident students.

Base Tuition Principles:

- Affordable: Student should be able to afford to pay for tuition through a combination of grants, loans, family support, and work without incurring excessive debt.
- Market competitive: Tuition levels should be set at or near the rates prevalent in the Western (WICHE) states.
- Proportional: Tuition increases borne by students should account for a portion of the university's gap; the remainder should be obtained from other funds, or significant cost reductions.

Recommendation: A tuition increase of 9 percent for AY17 will contribute meaningfully to the continuation of high quality academic programs and services and the preservation of access for Alaskans who choose the University of Alaska.

Rationale: UA experienced general fund reductions in FY15 and FY16. The state's continuing fiscal situation would indicate that further reductions are likely. The governor's FY17 budget guidance recommends a general fund reduction to UA's budget of 4.5 percent or \$15.8 million. This reduction would be compounded by a projected increase to UA's fixed costs of \$41.4 million. Such a significant budget impact, particularly following two years of reductions, compels the university to consider all options to increase revenue as UA continues to reduce expenses.

Additional Information:

- A tuition increase of 9 percent will provide \$11 million or 25 percent of a projected shortfall of \$41.4 million.
- In FY15 and to some extent in FY16, UA managed general fund reductions through cost saving measures and efficiencies.
- In FY16, UA's three universities began making program cuts, utilizing information garnered from program prioritization and review processes.
- The university will seek an FY17 increase in state allocation to cover fixed cost increases and priority program needs.
- At the same time, recognizing the likelihood of an increase to state allocation is slim, President Johnsen will work with university and state leaders to identify the state's highest priority needs for UA. This feedback will be used to develop a contingency budget aimed at maintaining excellence in the areas of greatest importance to stakeholders.
- Between AY10 and AY14, financial aid at the university has increased 26 percent, from \$109 million to \$137 million. More than half of all UA students receive financial aid, including non-loan aid such as grants and scholarships. Student loans, in fact, have fallen significantly, with a drop of nearly \$5 million from AY10 to AY14, despite an increase of \$28 million in total aid over that period.
- UA tuition is among the lowest of public, 4-year universities in the Western states.¹ Even with an increase of 9 percent, Alaska would remain among the seven least expensive schools and approximately \$1200 below the average for 4-year institutions.

¹WICHE Tuition & Fees 2014-15, Table 3a (Nov. 2014) from www.wiche.edu

The following table reflects the previously approved AY2016 tuition rates and the approved increases for AY2017.

	AY2016	AY2017
Lower Division:		
PWSC	\$160	\$168
Kodiak	\$161	\$169
All Other	\$183	\$192
Upper Division	\$221	\$232
Graduate	\$423	\$444
Nonresident Undergraduate Surcharge	\$466	\$489
Nonresident Graduate Surcharge	\$441	\$463

The Board of Regents reserves the right to revise tuition rates per Regents' Policy 05.10.060.E.

D. Approval of the April 2016 Meeting Location

FAILED

"The Board of Regents approves holding the April 2016 meeting in Fairbanks. This motion is effective November 4, 2015."

Motion by Lisa M Parker, second by Gloria R O'Neill.

Final Resolution: Motion Fails

Yea: Jyotsna L Heckman, Lisa M Parker

Nay: John Davies, Kenneth J Fisher, Stacey Lucason, Gloria R O'Neill, Andy Teuber

Abstain: Sheri Burette, Deena Paramo

Not Present at Vote: Mary K Hughes

RATIONALE/RECOMMENDATION

In December 2014 when the 2016 meeting dates and locations were approved, the location for the April 2016

meeting was noted "as to be determined". Due to the current financial situation facing the university, Chair Heckman and President Johnsen recommended holding the April 2016 Board of Regents meeting in Fairbanks and sought board approval.

7. Future Agenda Items

A. Future Agenda Items

Regent Davies requested regular reports on Title IX at all future meetings and Regent Fisher requested an update on the remedy for UA's Land Grant issue.

8. Board of Regents' Comments

A. Board of Regents' Comments

Regent Lucason recognized and thanked students for providing public testimony and said she appreciated the in-depth budget and tuition discussions that took place during the meeting.

Regent Teuber noted appreciation to students for providing public testimony on issues of importance, echoed Regent O'Neill's concern regarding structural decisions that need to be made as UA plans for the current financial climate and said he is looking forward to working through those important decisions with board members and UA administration.

Regent Parker stated public testimony is one of the highlights at each board meeting; said she enjoyed the content and the discussions during the meeting; thanked President Johnsen for the enthusiasm he has brought to his position and said she is looking forward to President Johnsen's visit to Kenai Peninsula College during the week of November 9, 2015.

Regent O'Neill thanked Chancellor Case for the hospitality; noted gratitude to President Johnsen and Interim Chancellor Powers for their grace in publically presenting the Title IX issues to the media and to the Alaska Federation of Natives Convention; stated appreciation to Regent Davies for joining her on the UAA facilities tour on November 3, 2015; said she was impressed with the facilities and opportunities for students that she saw during the facilities tour and stated she is honored to work alongside her fellow board members.

Regents Fisher stated concern for the budget situation and the optics of the budget that was passed during the meeting and said the decision to raise tuition was a tough decision.

Regent Buretta thanked Chair Heckman for her leadership and the efficient manner in which she runs the board meetings; thanked President Johnsen for the work he has accomplished in his first 60 days; said she is confident that UA will be a stronger and better university after the budget process is complete and noted she is available to speak to the Alaska Legislature on behalf of UA if testimony from board members is needed.

Regent Davies thanked Chair Heckman for a great meeting; said he is pleased with President Johnsen's progress to date and is looking forward to future reports; thanked Chancellor Case for the hospitality and facilities tour; said he was impressed with the staff presentations during the facilities tour on November 3, 2015; stated UAF's Title IX announcement to the media was well done; noted the importance of providing continued preventative education across the system regarding Title IX and said the decision to raise tuition by 5 percent was the right decision.

Regent Paramo said she enjoyed the meeting; stated she was impressed with the transparency of the Title IX announcement; noted appreciation to UA administration for preparing the budget material and discussion topics; thanked General Counsel Hostina for his assistance during the meeting; said UA's continued positive outlook and good disposition during this fiscal climate will assist the university in moving forward and stated she looks forward to being part of the planning process during this challenging time.

Chancellor Case stated appreciation for Chair Heckman's leadership, thanked Ken Jernstrom, Executive Officer Berg and UAA's team for their work in making the board meetings successful; expressed gratitude for the board member's comments regarding the facilities tour and support of facilities improvements; admired and enjoyed hearing the student comments during public testimony and is grateful for the effort and involvement of student leadership.

Interim Chancellor Powers said the conversations during the meeting were balanced, hearty and robust; noted he enjoys being immersed and involved at the campus management level; shared information regarding the biomedical summit recently held at the UAF Murie Auditorium; reviewed swimming and cross country running highlights; mentioned recent Arctic research by Chief Scientist John Walsh and Alaska archaeology efforts by Associate Professor Ben Potter and stated that Doyon Limited gave a \$250K gift in support of the Troth Yeddha' park.

Chancellor Caulfield thanked board members for their service to the university and dedication to Alaska; thanked Chancellor Case for the hospitality; noted appreciation to Interim Provost Schulte for stepping into the role; said an active search is underway for the UAS provost position; stated six strategic priorities were recently identified at UAS, one of which included the revitalization of the safety and emergency preparedness committee that will provide training for active shooter response; said a special emphasis is being placed on marketing, recruiting and retention and said UAS is continuing to invest in community partnerships noting recent events with First National Bank, First Bank of Ketchikan, Southeast Conference, Kensington Gold Mine where donations were made to support scholarships at UAS.

Chair Heckman thanked Chancellor Case and his team for the hospitality; noted appreciation for the UAA facilities tour; thanked administrative staff, Ken Jernstrom and Executive Officer Berg for their work in making the board meetings successful; stated gratitude to General Counsel Hostina for his support of her and his work throughout the year; said she is very proud of Interim Chancellor Powers regarding his management of the Title IX disclosure, his integrity and his acceptance of the responsibility; stated there were good discussions regarding tuition and the budget during the meeting and noted she is looking forward to UA's strategic planning and leadership as the system moves forward during this challenging fiscal time.

9. Adjourn

A. Adjourn

Chair Heckman adjourned the meeting at 3:06 p.m. on Wednesday, November 4, 2015.