### OUR MISSION

“The University of Alaska inspires learning, and advances and disseminates knowledge through teaching, research, and public service, emphasizing the North and its diverse peoples.” (Regents' Policy 01.01.01)

### GOALS

Maximize value to Alaska through excellent, accessible, and cost effective higher education.

### CORE PRINCIPLES

Focus, Access, Diversity, Excellence, Consistency

### STRATEGY

Prepare, Restructure, Implement, Refine

### WHO WE ARE

<table>
<thead>
<tr>
<th>UA ANCHORAGE</th>
<th>UA FAIRBANKS</th>
<th>UA SOUTHEAST</th>
</tr>
</thead>
<tbody>
<tr>
<td>Metropolitan university</td>
<td>Premier research university</td>
<td>Liberal arts/science university</td>
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### FOCUS

The identification of lead universities in some academic and research areas is under discussion, as are the roles and responsibilities of a lead university, which could vary for different areas.

#### Research

- Social and policy sciences
- Science and Engineering
- Interdisciplinary environmental

#### Teaching

- Health professions
- Social and policy sciences
- Management (focus consistent with primary mission)
- Education
- Engineering
- Physical, natural, and related sciences
- Management (focus consistent with primary mission)
- Education
- Engineering
- Rural development
- Marine Biology/fisheries (undergraduate)
- Management (focus consistent with primary mission)
- Education
- Marine trades
- Mining training
- Interdisciplinary degrees/ degree completion

#### Outreach

- Aligned with Research and Teaching Focus

### COURSES AVAILABLE ACROSS THE UNIVERSITY SYSTEM

- Common General Education Requirements
- Liberal Arts and Humanities
- Distance Education
- Career and Technical Education
- Alaska Native Studies
- Wide choice of non-major courses
- Dual credit with K-12
- Developmental Education

This is a conceptual framework being analyzed and evaluated for the UA System. Strategic Pathways will begin taking shape over the coming weeks and months. While certain changes may be implemented before the end of the fiscal year, restructuring will be implemented over the next couple years. There will be ample opportunity for shaping the strategy as options become better defined.